

FISCAL YEAR 2023

OPERATING BUDGET

FIRE CHIEF

- 101 Fire Chief / Jon Trautwein
 - 102 Fire Board
 - 103 Pension Board
- 302 Human Resources / Heidi Robinson
 - 303 Administration / Heidi Robinson
- 304 Finance / JVG
- 401 Community Risk Reduction / Jon Davis

ASSISTANT CHIEF/OPERATIONS

- 201 Assistant Chief / Jayson Coil
 - 202 OPS Wages & Benefits
- 204 EMS / Ed Mezulis
 - 203 Training / Michael Duran
 - 206 Mental Health Services
- 205 Logistics / BC Dave Cochrane
 - 207 HazMat
- 402 Facilities / BC Buzz Lechowski Special Operations / BC Jordan Baker
 - 208 Rope/Tower Rescue
 - 209 Swiftwater Rescue
 - 210 Wildland
 - 215 Helicopter Operations
 - 216 Wellness
 - 219 sUAS
 - 221 ASHER
- 306 Fleet / Mike Sheehan
 - 309 Ambulance Fleet / Mike Sheehan
- 307 Telecommunications
- 217 Geographical Information System (GIS)

RESERVES/CAPITAL

601 Reserves/Capital/Debt Service / Jayson Coil



SEDONA FIRE DISTRICT

Fiscal Year 2023 Draft

Tax Levy Revenues

Real Estate	17,533,626
Fire District Assistance Tax	404,094
	17,937,720
Non Tax Levy Revenues	
Communication Rents	218,972
Ambulance Services	2,300,000
Non District Fires	500,000
Other Income	442,902
	21,399,594
	21,000,001
Expenses	
Personnel Costs	16,784,647
Buildings & Land	431,200
Vehicles & Equipment	727,146
Communications & IT Services	872,463
Meetings, Travel & Training	303,099
Managerial Costs	696,594
Other Expenses	0
Debt Service	259,444
Total Expenses	20,074,594
Other Financing (Uses) Sources	
Funding to Capital Reserves	1,200,000
Funding to(from) Reserves	125,000
Total Other Financing (Uses) Sources	1,325,000
	21,399,594
Estimated Assessed Valuation	684,666,556
Estimated Tax Rate	\$2.5609
	<i>4</i>
Jon Trautwein	Date
Fire Chief	
James Vincent Crown	Data
James Vincent Group	Date

Finance Director

		Dialt				
			\$2.4888	\$ 2.5609		
			FY 2022	FY 2023	\$ VAR	% VAR
			Total	Total	Ş VAR	% VAR
NCOME						
TA	X REVEN					
	4010	FDAT - Coconino County	103,501	103,501	-	0.00%
	4020	FDAT - Yavapai County	300,593	300,593	-	0.00%
	4030	Property Tax - Coconino County	3,978,928	4,197,213	218,285	5.49%
	4040	Property Tax - Yavapai County	12,296,162	13,336,413	1,040,250	8.46%
		Total Tax Revenues	16,679,185	17,937,720	1,258,535	7.55%
Al.e		nu Devenue				
NC	4140	vy Revenue Insurance Ambulance Billings	2,100,000	2,300,000	200,000	9.52%
	4150	ND Fire Revenue	500,000	500,000	-	0.00%
	4160	CPR Revenue	13,000	13,000		0.00%
	4170	CRR Revenue	31,500	178,500	147,000	466.67%
	4180	Donation Funds	400	400	_	0.00%
	4190	GIS Revenue	-	-	-	0.00%
	4200	Grant Revenue	-	-	-	0.00%
	4220	Communications Rents	211,059	218,972	7,913	3.75%
	4230	Misc. Revenue	107,002	157,002	50,000	46.73%
	4240	Training Revenue	18,000	18,000	-	0.00%
	4610	Interest Earnings	75,000	75,000	-	0.00%
	4620	Gains/Loss from Sale of Assets	1,000	1,000	-	0.00%
						0.00%
		Total Program Revenues	3,056,961	3,461,874	404,913	13.25%
		Total INCOME	19,736,145	21,399,594	1,663,449	8.43%

		Draft				
			\$2.4888	\$ 2.5609		
			FY 2022	FY 2023	ć v A D	
			Total	Total	\$ VAR	% VAR
XPENSES						
	PERSONNEL (COSTS				
		WAGE EXPENDITURE				
	5010	Salaries & Wages	8,467,614	9,084,541	616,928	7.29%
	5020	Overtime Wages	920,226	803,749	(116,477)	-12.66%
	5030	Holiday Pay	103,395	111,708	8,313	8.04%
	5060	Vacation/Sick Liability	141,386	0	(141,386)	-100.00%
		Total Wage Expenditure	9,632,620	9,999,998	367,378	3.81%
	5020 Overtime Wages 5030 Holiday Pay 5060 Vacation/Sick Liability Total Wage Expend EMPLOYER TAXES 5070 PR Taxes - Medicare 5080 PR Taxes - State Unemp Total Employer Tax EMPLOYEE BENEFITS 5090 Benefits - Health Insura 5100 Benefits - Life/LTD Insu 5110 Workers Compensation 5120 Bnfts - Ret. Health Insu 5130 PSPRS Retirement 5140 ASRS Retirement	EMPLOYER TAXES				
			138,174	143,380	5,206	3.77%
		PR Taxes - State Unemployment		_	-	100.00%
		· · · · ·	138,174	143,380	5.206	3.77%
				,	-,	
		EMPLOYEE BENEFITS				
	5090	Benefits - Health Insurance	1,441,097	1,498,740	57,644	4.00%
	5100	Benefits - Life/LTD Insurance	42,609	48,234	5,626	13.20%
	5110	Workers Compensation	421,129	878,282	457,153	108.55%
	5120	Bnfts - Ret. Health Insurance	187,757	196,535	8,778	4.68%
	5130	PSPRS Retirement	3,213,963	3,707,357	493,394	15.35%
	5140	ASRS Retirement	143,260	135,220	(8,039)	-5.61%
	5150	Other Retirement	-	-	-	0.00%
	5160	Return to Work Exams	83,900	83,900	-	0.00%
	5170	Employee Assistance Program	50,000	50,000	-	0.00%
	5180	Employee Recruitment/Retention	40,500	43,000	2,500	6.17%
		Total Employee Benefits	5,624,213	6,641,268	1,017,055	18.08%
		Total Personnel Costs	15,395,007	16,784,647	1,389,640	9.03%
		1440				
	BUILDINGS &		100 000	400.000	6.000	2 4 2 0
	6010	Utilities	192,200	198,200	6,000	3.129
	6020	Station & Janitorial Supplies	37,000	40,000	3,000	8.119
	6030	Janitorial Services	15,000	14,000	(1,000)	-6.67%
	6040	Building R&M - Access & Security	24,000	26,000	2,000	8.33%
	6050	Building Repair & Maintenance	130,000	143,000	13,000	10.00%
	6070	Station Furniture & Appliances	7,500	10,000	2,500	33.33%
		Total BUILDINGS & LAND	405,700	431,200	25,500	56.23%

Diait				
	\$2.4888	\$ 2.5609		
	FY 2022	FY 2023	ć \ (A D	
	Total	Total	\$ VAR	% VAR
VEHICLES & EQUIPMENT 6100 Vehicle Fuel	100,000	162,000	62,000	62.00%
6110 Vehicle Maintenance	123,500	118,500	(5,000)	-4.05%
6120 Tire Replacement/Repair	23,800	23,800	-	0.00%
6150 Fire Equipment Maintenance	39,250	40,500	1,250	3.18%
6160 EMS Equipment Maintenance	5,000	4,000	(1,000)	-20.00%
6170 Ambulance Supplies	90,000	95,000	5,000	5.56%
6180 Personal Protective Equipment	81,550	94,500	12,950	15.88%
6190 Small Tools & Equipment	63,300	78,800	15,500	24.49%
6200 Equipment R&M	36,650	52,150	15,500	42.29%
6205 Shop Tools & Supplies	6,000	6,000	-	0.00%
6210 Lease Expense	31,396	31,396	-	0.00%
6220 Operational Supplies	12,000	13,000	1,000	8.33%
6230 Prevention Supplies	2,500	7,500	5,000	200.00%
Total VEHICLES & EQUIPMENT	614,946	727,146	112,200	18.25%
COMMUNICATIONS/IT				
6300 Communications	97,400	99,800	2,400	2.46%
6305 IT Services R&M	25,000	14,000	(11,000)	-44.00%
6310 Computer Equipment & Supplies	167,000	146,700	(20,300)	-12.16%
6315 Computer Software & Support	219,145	262,189	43,044	19.64%
6320 Dispatch Contract/Expenses	333,118	349,774	16,656	5.00%
Total COMMUNICATIONS/IT	841,663	872,463	30,800	3.66%
MEETINGS, TRAVEL & TRAINING				
6410 Training	101,440	110,275	8,835	8.71%
6420 Training Supplies	19,600	21,600	2,000	10.20%
6430 PAD Training	2,000	2,000	2,000	0.00%
			- 14.290	196.42%
6440 Books, Publications, etc.	7,270	21,550	14,280	
6450 Wildland Deployment Expenses	50,000	50,000	-	0.00%
6460 Meeting and Business Expenses	2,500	0	(2,500)	-100.00%
6470 Travel Expenses	67,584	84,674	17,090	25.29%
6490 Public Education	3,500	13,000	9,500	271.43%
Total TRAVEL & TRAINING	253,894	303,099	49,205	19.38%

	Dialt				
		\$2.4888	\$ 2.5609		
		FY 2022	FY 2023	ć VAD	
		Total	Total	\$ VAR	% VAR
	AL EXPENSES				
7010	Advertising Expense	250	-	(250)	-100.00%
7030	Finance/Audit	25,000	25,000	-	0.00%
7040	Payroll Services	0	-	-	0.00%
7050	Legal Expenses	40,500	50,500	10,000	24.69%
7060	Outside Professional Fees	214,650	273,700	59,050	27.51%
7070	Bank and Service Fee	10,000	10,000	-	0.00%
7080	License Fee	750	750	-	0.00%
7090	Registration Fee	2,850	2,750	(100)	-3.51%
7100	Liability Insurance	133,215	150,533	17,318	13.00%
7110	Interest Expense	-	-	-	0.00%
7120	Office Supplies	10,000	15,000	5,000	50.00%
7130	Postage & Shipping	4,000	3,500	(500)	-12.50%
7140	Printing & Reproduction	6,050	5,050	(1,000)	-16.53%
7150	Uniforms	79,275	79,150	(125)	-0.16%
7170	Dues/Fees/Subscriptions	48,797	47,386	(1,411)	-2.89%
7180	Elections	0	33,275	33,275	0.00%
	Total MANAGERIAL EXPENSES	575,337	696,594	121,257	21.08%
Other Expe	nse				
8030	Misc. Expense	0	-	-	0.00%
	Grant Expenses	-	-	-	0.00%
8040	Other Expense	-	-	-	0.00%
	Debt Service	274,598	259,444	(15,154)	-5.52%
	Total OTHER EXPENSES	274,598	259,444	(15,154)	-5.52%
	- /				
FUNDING T	O/FROM RESERVES	4 050 000	4 000 000		4.000
	Capital Outlay	1,250,000	1,200,000	(50,000)	-4.00%
	Reserve Fund	125,000	125,000	-	0.009
	Total FUNDING TO/FROM RESERVES	1,375,000	1,325,000	(50,000)	-3.64%
	Total EXPENSES	19,736,145	21,399,594	1,663,449	8.43%
		0			

SEDONA FIRE DISTRICT 10 Year Budget Projections

	_	2 Year	Budget									
	Approved	DRAFT	Projected									
	2022	<u>2023</u>	2024	2025	2026	2027	2028	2029	2030	2031	<u>2032</u>	<u>2033</u>
Coconino	159,873,890	163,896,026	172,254,723	180,522,950	188,827,006	197,135,394	205,612,216	214,247,929	223,032,094	229,723,057	236,614,749	243,713,191
Yavapai	494,061,532	520,770,530	547,329,827	573,601,659	599,987,335	626,386,778	653,321,409	680,760,908	708,672,106	729,932,269	751,830,237	774,385,144
Net Assessed Valuation	653,935,422	684,666,556	719,584,550	754,124,609	788,814,341	823,522,172	858,933,625	895,008,837	931,704,200	959,655,326	988,444,986	1,018,098,335
Coconino	4.09%	2.52%	5.10%	4.80%	4.60%	4.40%	4.30%	4.20%	4.10%	3.00%	3.00%	3.00%
Yavapai	5.89%	5.41%	5.10%	4.80%	4.60%	4.40%	4.30%	4.20%	4.10%	3.00%	3.00%	3.00%
Total % AV change	5.44%	4.70%	5.10%	4.80%	4.60%	4.40%	4.30%	4.20%	4.10%	3.00%	3.00%	3.00%
Mil Rate	2.4888	2.5609	2.6477	2.6606	2.7402	2.7527	2.7683	2.7871	2.8090	2.8618	2.9158	2.9713
Property Tax:												
Coconino	3,978,928	4,197,213	4,560,799	4,802,953	5,174,324	5,426,566	5,691,977	5,971,230	6,265,032	6,574,125	6,899,288	7,241,341
Yavapai	12,296,162	13,336,412	14,491,687	15,261,118	16,441,128	17,242,611	18,085,941	18,973,253	19,906,793	20,888,918	21,922,106	23,008,958
Total Property Tax	16,275,090	17,533,626	19,052,486	20,064,071	21,615,453	22,669,177	23,777,917	24,944,483	26,171,825	27,463,043	28,821,394	30,250,299
FDAT	404,094	404,094	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Non-Tax Revenues	3,056,961	3,461,874	3,548,421	3,637,131	3,728,060	3,821,261	3,916,793	4,014,712	4,115,080	4,217,957	4,323,406	4,431,491
Subtotal	19,736,145	21,399,594	23,000,907	24,101,202	25,743,513	26,890,438	28,094,710	29,359,196	30,686,905	32,081,001	33,544,801	35,081,791
C/O &/or Rsrvs to offset taxes	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	19,736,145	21,399,594	23,000,907	24,101,202	25,743,513	26,890,438	28,094,710	29,359,196	30,686,905	32,081,001	33,544,801	35,081,791
Wages & Benefits	15,395,007	16,784,647	17,623,879	18,505,073	19,430,327	20,401,843	21,421,935	22,493,032	23,617,683	24,798,568	26,038,496	27,340,421
Operating Budget	2,691,540	3,030,503	3,182,028	3,341,129	3,508,186	3,683,595	3,867,775	4,061,164	4,264,222	4,477,433	4,701,305	4,936,370
Debt Service	274,598	259,444	770,000	730,000	1,230,000	1,230,000	1,230,000	1,230,000	1,230,000	1,230,000	1,230,000	1,230,000
Capital Budget	1,250,000	1,200,000	1,300,000	1,400,000	1,450,000	1,450,000	1,450,000	1,450,000	1,450,000	1,450,000	1,450,000	1,450,000
Reserve Funding	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Total Budget	19,736,145	21,399,594	23,000,907	24,101,202	25,743,512	26,890,438	28,094,710	29,359,195	30,686,905	32,081,001	33,544,801	35,081,791
% of change	5.00%	8.43%	7.48%	4.78%	6.81%	4.46%	4.48%	4.50%	4.52%	4.54%	4.56%	4.58%

SEDONA FIRE DISTRICT Division Budget Summary

	Approved 2021	Approved 2022	Draft 2023	Variance	Change
Fire Chief	296,744	334,236	343,510	9,274	2.8%
Fire Board	77,825	44,750	88,650	43,900	98.1%
Pension	825	750	750	-	0.0%
Human Resources	466,556	484,368	472,814	(11,555)	-2.4%
Administration	381,105	387,333	371,932	(15,402)	-4.0%
Finance	123,500	123,500	132,500	9,000	7.3%
Ambulance Billing	146,505	72,085	<u> </u>	(72,085)	-100.0%
CRR	479,912	520,855	674,370	153,514	29.5%
Subtotal Fire Chief	1,972,972	1,967,878	2,084,525	116,647	5.9%
Assistant Chief/Operations	672,696	689,847	725,280	35,434	5.1%
Ops Wages & Benefits	10,818,264	11,725,111	12,920,915	1,195,804	10.2%
EMS	434,976	516,813	582,016	65,203	12.6%
Training Officer	283,201	329,186	342,940	13,754	4.2%
Mental Health Services	19,350	30,319	29,359	(960)	-3.2%

SEDONA FIRE DISTRICT

Division Budget Summary

	Approved 2021	Approved 2022	Draft 2023	Variance	Change
Logistics	127,281	132,882	143,045	10,162	7.6%
Facilities	420,356	430,337	470,914	40,577	9.4%
HazMat/Trench/Confined Space	2,500	1,200	1,200	-	0.0%
Rope/Tower Rescue	86,097	42,236	147,676	105,440	249.6%
Swiftwater	71,034	150,161	86,139	(64,022)	-42.6%
Wildland	435,807	470,656	496,289	25,633	5.4%
Helicopter Ops	17,900	20,011	33,947	13,936	69.6%
sUAS	10,681	22,086	27,659	5,573	25.2%
REMS				-	0.0%
ASHER	12,107	11,831	17,409	5,578	47.1%
Wellness	28,043	30,519	41,668	11,148	36.5%
Fleet	345,956	360,580	429,291	68,712	19.1%
Ambulance Fleet	38,200	30,800	28,800	(2,000)	-6.5%
Telecommunications	1,099,904	1,021,702	1,094,469	72,768	7.1%
GIS	96,579	102,392	111,609	9,217	9.0%
Subtotal Assistant Chief/OPS	15,020,932	16,118,669	17,730,625	1,611,956	10.0%

SEDONA FIRE DISTRICT

Division Budget Summary

	Approved 2021	Approved 2022	Draft 2023	Variance	Change
Total Divisonal Budgets	\$ 16,993,904	\$ 18,086,547	\$ 19,815,150	\$ 1,728,603	9.6%
Debt Service	\$ 426,602	\$ 274,598	\$ 259,444	\$ (15,154)	-5.5%
	\$ 17,420,507	\$ 18,361,145	\$ 20,074,594	\$ 1,713,449	9.3%
Reserve Funding	\$ 125,000	\$ 125,000	\$ 125,000	\$ -	100.0%
Capital Funding	\$ 1,250,000	\$ 1,250,000	\$ 1,200,000	\$ (50,000)	-4.0%
TOTAL BUDGET	\$ 18,795,507	\$ 19,736,145	\$ 21,399,594	\$ 1,663,449	8.4%
REVENUE BUDGET	\$ 18,795,507	\$ 19,735,145	\$ 21,399,594	\$ 1,664,449	8.4%

Fire Chief:

The Fire Chief provides leadership, vision, & direction for SFD and receives his guidance from the elected Board.

Fire Chief Section 101

			2021		2022		2023
			Budget		Budget		Budget
Salaries & V	Vages	\$	168,249	\$	173,785	\$	188,390
Taxes & Be	nefits	\$	87,975	\$	96,054	\$	110,145
Subtotal		\$	256,224	\$	269,839	\$	298,535
Administrati	on	\$	32,475	\$	29,975	\$	25,775
Training and		\$	7,545	\$	7,500	\$	6,500
Professiona		\$	-	\$	24,400	\$	12,200
Materials &	Supplies	\$	500	\$	500	\$	500
Subtotal		\$	40,520	\$	62,375		44,975
Total Opera	ating	\$	296,744	\$	332,214	\$	343,510
			2021		2022		2023
Acct. No.	Description		Budget		Budget		Budget
SALARIES	•				- J		- J
5010	Salaries and Wages	\$	168,249	\$	173,785	\$	188,390
	Fire Chief		, -	,	-,	,	,
Salaries &	Wages subtotal	\$	168,249	\$	173,785	\$	188,390
	•						
TAXES & B	ENEFITS						
5150	401 A	\$	-	\$	-	\$	-
	Supplemental Retirement Plan for Chief	•					
5140	ASRS	\$	-	\$	-	\$	-
	AZ State Retirement System for admin personnel						
5130	PSPRS	\$	63,471	\$	69,544	\$	83,017
	PSPRS for Chief						
5070	FICA Medicare Tax	\$	2,440	\$	2,520	\$	2,732
	1.45% of wages						
5100	LTD Insurance	\$	704	\$	727	\$	793
	Coverage for employees out of work due to medical absence, a	fter 90 days					
5100	Life & AD&D Coverages	\$	68	\$	68	\$	68
	Based on history for full time employees and reserves with 1 ye	ar of service					
5090	Dental Insurance	\$	468	\$	494	\$	494
	Self funded plan; District pays employee portion only	•					

Fire Chief Section 101

			2021	2022	2023
Acct. No.	Description		Budget	Budget	Budget
TAXES & I	BENEFITS continued				
5090	Health Insurance Premiums	\$	16,395	\$ 18,137	\$ 18,137
	Insurance coverage; EAP, Health Equity fees, and FSA admin fees				
5120	PEHP Plan - 1%	\$	3,345	\$ 3,456	\$ 3,768
	Post Employment Health Plan (PEHP) - 1% District match				
5110	Worker's Comp. Insurance	\$	284	\$ 308	\$ 336
	Based on wages				
5080	State Unemployment Ins.	\$	-	\$ -	\$
	Based on first \$7000 earned per employee + training tax/special assess	ment			
6300	Cell Phone Earnings	\$	-	\$ -	\$
	Budgeted for Fire Chief w/data \$50/month				
5060	Sick Leave Buy Back	\$	-	\$ -	\$
	District buys back sick leave over the cap to reduce future liability and c	ost			
5060	Leave Pay Out	\$	-	\$ -	\$
	For benefit hours payout when employees: retire, terminate, etc.				
7150	Uniform Incidentals	\$	300	\$ 300	\$ 300
	Uniform Incidentals - taxable				
7150	Uniform Allowance	\$	500	\$ 500	\$ 500
	Reimbursed uniform allowance - non-taxable portion				
laxes & B	enefits subtotal	\$	87,975	\$ 96,054	\$ 110,145
	RATION				
6460	Meeting and Business Expenses	\$	5,000	\$ 2,500	\$
	For meetings & other business activities				
5180	Employee Recruitment/ Retention	\$	25,000	\$ 25,000	\$ 25,000
	Special projects and expenses for organizational success				

Fire Chief Section 101

					2021		2022		2023
Acct. No.	Description				Budget		Budget		Budget
ADMINIST	RATION continued								
7170	Dues/Fees/Subscri	ptions		\$	2,475	\$	2,475	\$	775
	2022	2023		•					
	\$ 415	\$ 415	AZ Fire Chiefs Association						
	\$ 260	\$ 360	IAFC						
	\$ 300		Chief Officer Designee (renews e	very 3 ye	ears, budget FY	2022	2)		
	\$ 1,500		Civic Group Membership						
7090	Registration Fees			\$	-	\$	-	\$	
Administra	tion subtotal			\$	32,475	\$	29,975	\$	25,77
					2021		2022		2023
Acct. No.	Description				Budget		Budget		Budget
TRAINING	& RELATED								
6130	Vehicle Other			\$	-	\$	-	\$	
	Parking fees for FC								
6470	Travel Expense			\$	3,500	\$	3,500	\$	3,50
6410	Training			\$	4,045	\$	4,000	\$	3,00
	\$ 300	\$ 450	AFDA/AFCA Conferences						
	\$ 700	\$ 700	FRI Conference						
	\$ 400	\$-	AZ Fire Chief conference						
	\$-	\$ 630	FDIC Conference						
	\$ 2,600	\$ 1,220	Misc. training opportunities						
Training &	Related subtotal			\$	7,545	\$	7,500	\$	6,50
PROFESSI	ONAL SERVICES								
7060	Outside Profession	al Services		\$	-	\$	24,400	\$	12,20
-	PR Services for Sur	vey Study for Sta	tion 4, Housing Allowance	•					
						•		•	40.55
Profession	al Services subtotal			\$	-	\$	24,400	\$	12,200

MATERIA	LS & SUPPLIES				
6440	Books, Publications, Etc.		\$ 500	\$ 500	\$ 500
Materials	& Supplies subtotal	:	\$ 500	\$ 500	\$ 500
Total Expe	enditure Budget		\$ 296,744	\$ 332,214	\$ 343,510

Fire Board:

Includes fees for legal services for Board Attorney, and travel and training for five governing board members. The governing board is the policy setting body of the organization.

Goals, Objectives and Measures

Goal: Facilitate public participation in Sedona Fire District decision-making.

Objective: Hold twelve regular public business meetings on the 3rd Wednesday of each month; 3 include budget workshops.

Measure:		FY 2020	FY 2021	FY 2022	FY 2023
		Estimate	Estimate	Estimate	Estimate
	Number of Public Meetings	12	12	12	12

Fire Board Section 102

		2021		2022		2023
			Budget		Budget	Budget
Administration		\$	1,100	\$	1,100	\$ 1,100
Training and Related		\$	3,300	\$	3,500	\$ 4,125
Professional Services		\$	73,275	\$	40,000	\$ 83,275
Materials & Supplies		\$	150	\$	150	\$ 150
Total Operating		\$	77,825	\$	44,750	\$ 88,650

Fire Board Section 102

			2021	2	2022		2023
Acct. No.	Description		Budget	В	Budget		Budget
ADMINIST	RATION						
7010	Advertising	\$	-	\$	-	\$	-
	Legal notice for election	•					
6460	Training and Bus Conf	\$	-	\$	-	\$	-
	For meetings & other business related activities	•					
6210	Lease Expense	\$	-	\$	-	\$	-
7170	Dues/Fees/Subscriptions	\$	1,100	\$	1,100	\$	1,100
	AZ Fire District Association (AFDA)	•					
	Administration subtotal	\$	1,100	\$	1,100	\$	1,100

Fire Board Section 102

			2021		2022		2023
Acct. No.	Description		Budget		Budget		Budget
TRAINING	& RELATED						
6130	Vehicle Other	\$	-	\$	-	\$	-
	Mileage for Board Members to attend meetings/conferences - \$0.58/mile						
6470	Travel Expense	\$	2,300	\$	2,500	\$	3,000
	Fire Board Members to attend 1 AFDA conference each; federal per dien	n rate f	or location				
	AFDA Conferences - 2 nights X 5 members						
6410	Training	\$	1,000	\$	1,000	\$	1,125
	Fire Board Members (1 AFDA Conference) \$225 each Registration						
	Training & Related subtotal	\$	3,300	\$	3,500	\$	4,125
PROFESSI	ONAL SERVICES						
7060	Outside Professional Services	\$	-	\$	-	\$	-
	Consulting Services as requested by the Board (if bonding costs will be in	ncurred	d) - Election Con	sulti	ng and Pamphlet	s	
7180	Election Costs	\$	33,275	\$	-	\$	33,275
	Elections Scheduled for FY 2023						
PROFESSI	ONAL SERVICES continued						
7050	Legal Expenses	\$	40,000	\$	40,000	\$	50,000
	Fire Board/Fire District legal fees based on current history						
6310	Computer Equipment & Support	\$	-	\$	-	\$	-
				•		*	
	Professional Services subtotal	\$	73,275	\$	40,000	\$	83,275
MATERIAL	S & SUPPLIES						
6440	Books, Publications, etc.	\$	150	\$	150	\$	150
	AFDA handbook jump drive						
	Materials & Supplies subtotal	\$	150	\$	150	\$	150
Total Expo	nditure Budget	\$	77,825	¢	44.750	¢	88,650
i otai Expe		φ	11,625	φ	44,750	φ	00,000

Pension Board:

Responsible for Public Safety Personnel Retirement System issues such as the processing of retirements and for Pension Board members to attend appropriate training.

Pension Board Section 103

		2021		2022		2023
			Budget		Budget	Budget
Training and related		\$	325	\$	250	\$ 250
Professional Services		\$	500	\$	500	\$ 500
Materials & Supplies		\$	-	\$	-	\$ -
Total Operating		\$	825	\$	750	\$ 750

		2021	2022		2023
Acct. No.	Description	Budget	Budget		Budget
TRAINING	& RELATED				
6130	Vehicle Other	\$ -	\$ -	\$	-
	Mileage for Pension Board members to attend workshops				
6470	Travel Expense	\$ 75	\$ -	\$	-
	Expenses incurred by Pension Board members to attend workshops				
6410	Training	\$ 250	\$ 250	\$	250
	State provides free training				
	Training & Related subtotal	\$ 325	\$ 250	\$	250

7050	Legal Expenses	\$	500	\$	500	\$	500
	Disability cases require attorney at hearing; would go	to contingency if need (\$500 for	1 case)				
5160	Return to Work	\$	-	\$	-	\$	-
	IME'S - retirement medical evaluations for disabilities (Funding from Contingency)						
	Professional Services subtotal	\$	500	\$	500	\$	500
	Professional Services subtotal	\$	500	\$	500	\$	
tal Expe	enditure Budget	\$	825	\$	750	\$	7

Human Resources:

Coordinates employee recruitment and retention; facilitates the development of classification and compensation plans for the District, manages employee benefits programs; manages employee recognition program; handles employee grievances and employee discipline; and facilitates promotional processes.

Goals, Objectives and Measures

Goal: Administer classification, compensation, and benefits programs that are fair and equitable, that attract and retain competent employees, and that reward the contributions of excelling employees.

Objective: Minimize number of employees who leave employment at SFD due to dissatisfaction with compensation.

Measure:

-				
	FY 2020	FY 2021	FY 2022	FY 2023
	Estimate	Estimate	Estimate	Estimate
Percentage of Employees				
Leaving Due to Sub-Market Pay	2%	2%	2%	2%
or Benefits (per exit interviews)				

Objective: Keep health

Measure:

	FY 2020	FY 2021	FY 2022	FY 2023
	Estimate	Estimate	Estimate	Estimate
SFD Inflationary				
Increase/National Average	+5%/+12%	+5%/+12%	+5%/+12%	+5%/+12%

Human Resources:

Goals, Objectives and Measures continued

Measure:

	FY 2020	FY 2021	FY 2022	FY 2023
	Estimate	Estimate	Estimate	Estimate
Percent Resolved Within 3 Days	95%	95%	95%	95%

	2021	2022	2023
	Budget	Budget	Budget
Salaries & Wages	\$ 118,126	\$ 125,750	\$ 146,895
Taxes & Benefits	\$ 95,148	\$ 92,888	\$ 45,642
Subtotal	\$ 213,274	\$ 218,638	\$ 192,537
Administration	\$ 30,800	\$ 24,000	\$ 24,729
Training and related	\$ 13,015	\$ 8,895	\$ 9,615
Professional Services	\$ 92,650	\$ 93,900	\$ 88,900
Insurance	\$ 111,617	\$ 133,215	\$ 150,533
Repairs/Maintenance	\$ 200	\$ -	\$ -
Materials & Supplies	\$ 5,000	\$ 5,720	\$ 6,500
Subtotal	\$ 253,282	\$ 265,730	\$ 280,277
Total Operating	\$ 466,556	\$ 484,368	\$ 472,814

				2021	2022		2023
Acct. No.	Description			Budget	Budget		Budget
SALARIES	& WAGES						
5010	Salaries and Wages		\$	113,126	\$ 120,035	\$	140,883
	Payroll Specialist & HR Analyst						
5020	Overtime Wages		\$	5,000	\$ 5,715	\$	6,012
	For hiring processes as needed						
Salaries &	Wages subtotal		\$	118,126	\$ 125,750	\$	146,895
TAXES & E							
5150	Other Retirement						
	In lieu of retirement SFD contributes 1	5% to 401A				1	
5140	ASRS		\$	14,305	\$ 15,606	\$	18,230
	AZ State Retirement System for admi	n personnel					
5070	PR Taxes- Medicare		\$	2,438	\$ 2,548	\$	2,130
	1.45% of wages						
5100	Life/LTD Insurance		\$	477	\$ 506	\$	593
	Coverage for employees out of work of						
5100	Life/LTD Insurance (formerly just life		\$	136	\$ 136	\$	136
	Based on history for full time employe	es				1	
5090	Health Insurance		\$	936	\$ 989	\$	989
	Self funded plan; District pays employ	ee portion only					
5090	Health Insurance Premiums		\$	23,543	19,614	\$	19,614
		Additional funds for coverage char					
		Insurance coverage; EAP, Health	Equity				
5120	Ret. Health Insurance		\$	2,363	\$ 2,515	\$	2,938
	Post Employment Health Plan (PEHP) - 2% District match					
5110	Worker's Comp. Insurance		\$	201	\$ 224	\$	262
	Based on wages						

	2022	2023		2021	2022	2023
Acct. No.	Description			Budget	Budget	Budget
TAXES & E	BENEFITS continued			·		
5080	PR Taxes- State Un	employment		\$-	\$-	\$-
			oyee + training tax/special assessme	ent		
5060	Vacation/Sick Liabi			\$-	\$-	\$-
			cap to reduce future liability and cost			
5060	Vacation/Sick Liabi			\$ 50,000	\$ 50,000	\$-
		yout when employ	yees: retire, terminate, etc.	1	1	
7150	Uniforms			\$ 250	\$ 250	\$ 250
	Uniform Incidentals -	- taxable			1 +	
7150	Uniforms			\$ 500	\$ 500	\$ 500
	Reimbursed uniform		taxable portion			
	Taxes & Benefits s	ubtotal		\$ 95,148	\$ 92,888	\$ 45,642
	0000	0000		0004	0000	0000
Acct. No.	2022	2023		2021	2022	2023
	Description			Budget	Budget	Budget
ADMINIST	-			¢ 4.500	<u>ه</u>	ф
7010	Advertising Misc. ads for hiring p			\$ 1,500	Ъ -	\$-
5180	Employee Recruitm			\$ 19,000	\$ 15,500	\$ 18,000
5160	\$ 2.000		Promotional process/list for Captain	φ 19,000	φ 15,500	φ 10,000
	\$ 2,000	· ·	Promotional process/list for Enginee	r		
	\$ 3,000		FF hiring list	1		
	\$ 1,000		(5) Career New Hires background in	vestigation costs (po	tential vacancies)	
	\$ 1,000		Expenses to fill Management & Adm			
	\$ 1,000		Badges, Hardware for Uniforms,& La			
	\$ 1,000		Annual Awards & Employee Recogn			
	\$ 5,000		Recognition/Awards Dinner			
	\$ 1,500	\$ 2,000	Advertising - Telecom Posting sites			
7170	Dues/Fees/Subscri	ptions	· · · · · · · · · · · · · · · · · · ·	\$ 10,300	\$ 8,500	\$ 6,729
	\$ 6,000	\$ 6,000	Mountain States Employer's Council	(MSEC)	•	
	\$ 200		SHRM Membership			
	\$ 300		American Payroll Assoc. (annual am	ount of 2 yr. membe	ership)	
	\$ 500		HR Specialist			
	\$ 1,500		Gym Membership for Admin	1		
7170	Dues/Fees/Subscri	ptions				
					1	
	Administration sub	total		\$ 30,800	\$ 24,000	\$ 24,729

	2022	2023			2021		2022	2023	
Acct. No.	Description				Budget		Budget	Budge	t
TRAINING	& RELATED								
6470	Travel Expense			\$	5,300	\$	4,100	\$	4,400
	\$ 2,000	\$ 2,000	UKG x2 (KF and BB)						
	\$ 1,500	\$ 1,000	SHRM Convention (KF)						
	\$ 600	\$ 400	AFDA (KF)						
	\$-	\$ 1,000	APA Conference (BB)						
	\$-	\$	Other						
6410	Training			\$	7,715	\$	4,795	\$	5,21
	\$ 600	\$	Admin Skills and Leadership Trainin	g			·		
	\$-	\$ 1,595	APA Conference						
	\$ 400	\$ 225	AFDA						
	\$ 1,195	\$ 1,195	SHRM Convention/Cert						
	\$ 1,600	\$ 1,600	UKG x2						
	\$ 1,000	\$ 600	Other additional training (payroll ass	ociati	on, congress, P	ryor	Learning,		
					-	-	-		
	Training & Related	subtotal		\$	13,015	\$	8,895	\$	9,61
PROFESSI	ONAL SERVICES								
7060	Outside Profession	al Services		\$	10,000	\$	10,000	\$	5,00
	Investigations, grieva	ance mediation,	coaching						
7040	Payroll Services			\$	17,650	\$	-	\$	
	Paychex								
5160	Health and Wellnes	S		\$	65,000	\$	83,900	\$ 8	33,90
	\$ 65,000	\$ 65,000	Operational Employee Annual Occu	patior	nal Medical Eval	uatic	ons for 80 employ	ees	
	\$ 1,500	\$ 1,500	Return to work screening/Indep. me						
	\$ 4,000	\$ 4,000	Career New Hire Medical (To fill vac	ancie	s)				
	\$ 2,400	\$ 2,400	Career New Hire psych evals						
	\$ 6,000	\$ 6,000	Blood Lipid Screening						
	\$ 5,000	\$ 5,000	Baseline Cancer Screening						
	Professional Service	ces subtotal		\$	92,650	\$	93,900	\$ 8	38,90

	2022	2023			2021		2022		2023
Acct. No.	Description	•			Budget		Budget		Budget
INSURAN	CE								
7100	Liability Insuranc	е		\$	111,617	\$	133,215	\$	150,533
	Buildings, vehicles	, & liability insuran	ce, and Cyber Insurance						
Insurance	subtotal			\$	111,617	\$	133,215	\$	150,533
REPAIRS	& MAINTENANCE								
6200	Equipment - R&N	Λ		\$	200	\$	-	\$	-
	ID card equipment	repairs and maint	enance						
						*			
	Repairs & Mainte	nance subtotal		\$	200	\$	-	\$	-
	•	nance subtotal		\$	200	\$	-	\$	-
MATERIAI	Repairs & Mainte	nance subtotal		\$	200	\$	-	\$	-
MATERIAI 6440	LS & SUPPLIES Books, Publicatio	ons, etc.		\$	1,000	\$ \$	- 970	\$ \$	1,000
	LS & SUPPLIES Books, Publicatio	ons, etc.	r AZ & Federal gov't for ea	\$	1,000				1,000
	LS & SUPPLIES Books, Publicatio	o ns, etc. abor law posters fo	<u> </u>	\$	1,000				1,000
	LS & SUPPLIES Books, Publicatio Arbinger, Annual la	o ns, etc. abor law posters fo	<u> </u>	\$	1,000				1,000
6440	LS & SUPPLIES Books, Publication Arbinger, Annual la and annual harass Office Supplies	o ns, etc. abor law posters fo ment training vide	<u> </u>	\$ ach staffed statio	1,000 n/site;	\$	970	\$	1,000
6440	LS & SUPPLIES Books, Publication Arbinger, Annual la and annual harass Office Supplies	o ns, etc. abor law posters fo ment training vide)	\$ ach staffed statio	1,000 n/site;	\$	970	\$	
6440 7120	LS & SUPPLIES Books, Publicatio Arbinger, Annual la and annual harass Office Supplies ID Card Supplies, Uniforms	o ns, etc. abor law posters fo ment training vide Arbinger Supplies,)	\$ ach staffed statio \$ W-2/1095 Guide \$	1,000 n/site; - 4,000	\$	970	\$	-
6440 7120	LS & SUPPLIES Books, Publicatio Arbinger, Annual la and annual harass Office Supplies ID Card Supplies, Uniforms	o ns, etc. abor law posters fo ment training vide Arbinger Supplies, v hires and allowa	Payroll Source Book and	\$ ach staffed statio \$ W-2/1095 Guide \$	1,000 n/site; - 4,000	\$	970	\$	

Administration:

Provides clerical support to all divisions as requested; serves as first point of contact for the public, processes incoming and outgoing mail; maintains central files; schedules district vehicles and facilities for meetings; issues a variety of permits for Community Risk Reduction; manages registrations for CPR/AED classes; and is responsible for receiving all shipments to SFD.

Administration Section 303

		2021	2022	2023
		Budget	Budget	Budget
Salaries & Wages	\$	234,309	\$ 243,162	\$ 257,997
Taxes & Benefits	\$	102,856	\$ 105,491	\$ 70,665
Subtotal	\$	337,165	\$ 348,653	\$ 328,662
Administration	\$	23,020	\$ 20,920	\$ 19,120
Training and related	\$	7,420	\$ 5,760	\$ 6,150
Repairs/Maintenance	\$	-	\$ -	\$ -
Materials & Supplies	\$	13,500	\$ 12,000	\$ 18,000
Subtotal	\$	43,940	\$ 38,680	\$ 43,270
Total Operating	\$	381,105	\$ 387,333	\$ 371,932

		2021	2022	2023
Acct. No.	Description	Budget	Budget	Budget
SALARIES	& WAGES			
5010	Salaries and Wages	\$ 229,809	\$ 238,662	\$ 252,226
	3 Administration Positions and Director of Admin Services			
5020	Overtime Wages	\$ 4,500	\$ 4,500	\$ 5,771
Salaries &	Wages subtotal	\$ 234,309	\$ 243,162	\$ 257,997

Administration Section 303

			2021	2022	2023
Acct. No.	Description		Budget	Budget	Budget
TAXES & E	BENEFITS				
5150	Other Retirement				
	In lieu of retirement SFD contributes 15% to 401A	-			
5140	ASRS	\$	28,375	\$ 30,176	\$ 32,017
	AZ State Retirement System for admin personnel	-			
5070	PR Taxes- Medicare	\$	3,397	\$ 3,526	\$ 3,741
	FICA Tax 1.45% of wages				
5100	Life/LTD Insurance	\$	969	\$ 1,006	\$ 1,063
	Coverage for employees out of work due to medical absence, after	90 days			
5100	Life/LTD Insurance (formerly just life)	\$	271	\$ 271	\$ 271
	Based on history for full time employees and reserves with 1 year of	service			
5090	Health Insurance	\$	1,872	\$ 1,978	\$ 989
	Self funded plan; District pays employee portion only	-			
5090	Health Insurance	\$	61,387	\$ 61,736	\$ 25,463
	Insurance coverage; EAP, Health Equity fees, and FSA admin fees				
5120	Ret. Health Insurance	\$	4,686	\$ 4,863	\$ 5,160
	Post Employment Health Plan (PEHP) - 1% District match	•			
5110	Worker's Comp. Insurance	\$	398	\$ 434	\$ 461
	Based on wages				
5080	PR Taxes- State Unemployment	\$	-	\$ -	\$ -
	Based on first \$7000 earned per employee + training tax	•			
6300	Communications	\$	-	\$ -	\$ -
	Budgeted \$50/mo. cell phone w/data stipend	•			
5060	Vacation/Sick Liability	\$	-	\$ -	\$ -
	District buys back sick leave over the cap to reduce future liability a	nd cost			
5060	Vacation/Sick Liability	\$	-	\$ -	\$ -
	For benefit hours payout when employees: retire, terminate, etc.	•			
7150	Uniforms	\$	500	\$ 500	\$ 500
	Uniform incidentals - taxable	•			
7150	Uniforms	\$	1,000	\$ 1,000	\$ 1,000
	Reimbursed uniform allowance - non-taxable	•			
	Taxes & Benefits subtotal	\$	102,856	\$ 105,491	\$ 70,665

Administration Section 303

	2022	2023			2021	2	2022		2023
Acct. No.	Description		·		Budget	Bi	udget	В	udget
ADMINIST	RATION								
7010	Advertising			\$	250	\$	250	\$	
	RFP's, legal notices,	sale of surplus p	roperty notices						
6210	Lease Expense			\$	13,200	\$	12,500	\$	12,50
	\$ 500	\$ 500	Postage Meter						
	\$ 12,000	\$ 12,000	Copier lease agreement						
7130	Postage & Shipping	J		\$	4,400	\$	4,000	\$	3,50
	Postage, FedEx, Nat	tionwide, UPS, et	С.						
7140	Printing & Reprodu	ction		\$	5,000	\$	4,000	\$	3,00
	Specialized forms an	nd papers (i.e. let	terhead and envelopes, decals) larg	e copy p	orojects; logo s	tickers (S	Space-		
	Rite Industries), busi	ness cards (Incre	eased based on actual history), Car	ridges e	xpenses and/o	or color c	opies for MF	C6501	
7170	Dues/Fees/Subscri	ptions		\$	70	\$	70	\$	12
	Red Rock News for h	nistory clippings (\$69 for 2 years - renews on even ye	ears)					
7090	Registration Fees		· · ·	\$	100	\$	100	\$	
	Notary renewal, Bon	d \$25, stamp \$20), state \$43						
	Administration sub	total		\$	23,020	\$	20,920	\$	19,12

TRAINING	& RELATED)							
6130	Vehicle Ot	her				\$	-	\$ -	\$ -
	Mileage rei	imburseme	ent for I	use of per	sonal vehicle for district business				
6470	Travel Exp	oense				\$	3,300	\$ 3,000	\$ 2,400
	Based on T	Fraining R	equeste	ed					
6410	Training					\$	4,120	\$ 2,760	\$ 3,750
	\$	400	\$	450	AFDA (Smathers, Robinson)				
	\$	-	\$	'	Grant Training (Smathers, Robinson)				
	\$	1,100	\$	1,100	Communications Conference or othe	r (Robi	nson)		
	\$	1,260	\$	1,200	Other Training in Finance/HR/Media				
	Training &	Related	subtot	al		\$	7,420	\$ 5,760	\$ 6,150

S & SUPPLIES					
Office Supplies	\$	10,000	\$ 10,000	\$	15,000
Office supplies for: EMS, orientation, training, budget, map b	ooks; office door	and name plates;	Flags for		
stations/apparatus					
Small Tools & Equipment	\$	3,500	\$ 2,000	\$	3,000
Replacement of Office Furniture - Chairs \$2,500					
Misc. Equipment - \$500					
Materials & Supplies subtotal	\$	13,500	\$ 12,000	\$	18,000
nditure Budget	\$	381,105	\$ 387,333	\$	371,932
	Office Supplies Office supplies for: EMS, orientation, training, budget, map b stations/apparatus Small Tools & Equipment Replacement of Office Furniture - Chairs \$2,500 Misc. Equipment - \$500 Materials & Supplies subtotal	Office Supplies \$ Office supplies for: EMS, orientation, training, budget, map books; office door stations/apparatus \$ Small Tools & Equipment \$ Replacement of Office Furniture - Chairs \$2,500 \$ Misc. Equipment - \$500 \$ Materials & Supplies subtotal \$	Office Supplies \$ 10,000 Office supplies for: EMS, orientation, training, budget, map books; office door and name plates; stations/apparatus \$ 3,500 Small Tools & Equipment \$ 3,500 Replacement of Office Furniture - Chairs \$2,500 \$ 13,500 Misc. Equipment - \$500 \$ 13,500	Office Supplies \$ 10,000 \$ 10,000 Office supplies for: EMS, orientation, training, budget, map books; office door and name plates; Flags for stations/apparatus \$ 3,500 \$ 2,000 Small Tools & Equipment \$ 3,500 \$ 2,000 Replacement of Office Furniture - Chairs \$2,500 Wisc. Equipment - \$500 12,000 Materials & Supplies subtotal \$ 13,500 \$ 12,000	Office Supplies\$ 10,000\$ 10,000\$Office supplies for: EMS, orientation, training, budget, map books; office door and name plates; Flags for stations/apparatus\$ 3,500\$ 2,000\$Small Tools & Equipment\$ 3,500\$ 2,000\$Replacement of Office Furniture - Chairs \$2,500 Misc. Equipment - \$500\$ 13,500\$ 12,000\$

Finance:

Responsible for all aspects of accounting, budget preparation, monthly financial reports, capital assets and depreciation, coordinates risk management insurance policies and claims, annual audit and other miscellaneous audits, annual DHS reporting and rate increases for ambulance services, grant accounting, accounts payable, accounts receivable, and bi-weekly payroll.

Goals, Objectives and Measures

Objective: Provide for the timely reporting of financial information to Management and the Governing Board.

Measure:	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate
Number of Months Revenue &				
Expenditure Analyses Were	12	12	12	12
Provided				

Objective: Maintain the District's "clean" audit option

Measure:		FY 2020	FY 2021	FY 2022	FY 2023
		Estimate	Estimate	Estimate	Estimate
	Clean Audit		Voc	Voc	Vec
	Opinion	yes	yes	yes	yes

Objective: Complete all clearing and bank account reconciliations within 30 days of month end.

Measure:		FY 2020	FY 2021	FY 2022	FY 2023
		Estimate	Estimate	Estimate	Estimate
	Number of Months in Compliance	12	12	12	12

Finance

Goals, Objectives and Measures continued

Objective: Maintain fund balance requirements in accordance with Board Policy.

Measure:		FY 2020	FY 2021	FY 2022	FY 2023
		Estimate	Estimate	Estimate	Estimate
	Minimum 15% or 2 Mil cap Fund				
	Balance Requirement Met	yes	yes	yes	yes

Finance Section 304

		2021		1 2022		2023
			Budget		Budget	Budget
Salaries & Wages		\$	-	\$	-	\$ -
Taxes & Benefits		\$	-	\$	-	\$ -
Subtotal		\$	-	\$	-	\$ -
Administration		\$	9,500	\$	9,500	\$ 9,500
Training and related		\$	-	\$	-	\$ -
Professional Services		\$	114,000	\$	114,000	\$ 123,000
Materials & Supplies		\$	-	\$	-	\$ -
Subtotal		\$	123,500	\$	123,500	\$ 132,500
Total Operating		\$	123,500	\$	123,500	\$ 132,500

Finance Section 304

8020	Interest Expense	\$	-	\$	-	\$	-
	For registering warrants						
7170	Dues/Fees/Subscriptions	\$	9,500	\$	9,500	\$	9,500
	Bill.com Fee/ Adopt Server Fee	•					
8040	Other Expense	\$	-	\$	-	\$	-
	Administration subtotal	\$	9,500	\$	9,500	\$	9,500
	IONAL SERVICES		05.000	.	05.000	<u>^</u>	05.000
7030	Finance/Audit	\$	25,000	\$	25,000	\$	25,000
	Annual Audit fees						
7070	Bank Services	\$	10,000	\$	10,000	\$	10,000
	Bank Fees credit cards (payment tech), deposit machine & ETF fees						
	Outside Professional Services	\$	49,000	\$	49,000	\$	58,000
7060							· · · ·
7060	Contract Finance Director	Ŧ					
7060		\$	30,000	\$	30,000	\$	30,000
	Contract Finance Director		30,000	\$	30,000	\$	30,000
	Contract Finance Director Outside Professional Services		30,000		30,000	\$ \$	30,000
7060	Contract Finance Director Outside Professional Services Outside Finance Clerk	\$		\$		\$	30,000 - 123,000

Community Risk Reduction (CRR):

Advises on the promulgation of the fire code; conducts permit and plans review for new construction; facilitates the building safety inspection program to inspect all commercial occupancies within the District; conducts fire investigations; facilitates public education; and manages all public information activities for the District.

Goals, Objectives and Measures

Goal: Achieve fire/life safety awareness at all levels in the community through public education programs.

Objective: Provide fire and life safety education at community events.

Measure:

	FY 2020	FY 2021	FY 2022	FY 2023
	Estimate	Estimate	Estimate	Estimate
Number of Community Events				
Attended	13	12	12	12

Objective: Provide targeted, age-specific, fire and life safety education to Sedona youth at public and private schools.

Measure:

	FY 2020	FY 2021	FY 2022	FY 2023
	Estimate	Estimate	Estimate	Estimate
Number of LAFS School Events	20	18	18	18
Number of Student Contacts				
Made	2,600	2,400	2,400	2,400

Community Risk Reduction (CRR)

Goals, Objectives and Measures (continued)

Objective: Provide for the safe/proper installation of child restraint (CR) devices in motor vehicles.

Measure:

	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate
Number of CR Inspections				
and/or Installations	60	60	60	60

Goal: Provide fire inspection and investigation services to the citizens and businesses of the Sedona Fire District.

Objective: Provide fire code review of all construction within 60 days of plan submittal with a written response for corrective action.

Measure:

	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate
Reviewed and Responded to				
Within 60 days	164	200	200	200

Objective: Provide fire inspection services for all new construction permits within three working days of request for inspection.

Measure:

	FY 2020	FY 2021	FY 2022	FY 2023
	Estimate	Estimate	Estimate	Estimate
Inspected Within 3 Days	228	275	275	275

Community Risk Reduction (CRR)

Goals, Objectives and Measures (continued)

Objective: Issue operational permits as outlined in the fire code within five working days upon receipt of application.

Measure:

	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate
Permits Issued Within 5				
Business Days	100	100	100	100

Objective: Inspect all existing commercial occupancies annually.

Measure:

	FY 2020	FY 2021	FY 2022	FY 2023
	Estimate	Estimate	Estimate	Estimate
Existing Occupancies'				
Inspections Completed	1,000	1,000	1,000	1,000

Community Risk Reduction Section 401

	2021		2022	2023
	Budget		Budget	Budget
Salaries & Wages	\$ 315,229	\$	345,399	\$ 383,005
Taxes & Benefits	\$ 129,258	\$	140,591	\$ 193,314
Subtotal	\$ 444,487	\$	485,990	\$ 576,320
Administration	\$ 3,310	\$	4,000	\$ 5,045
Training and related	\$ 11,115	\$	11,115	\$ 30,555
Professional Services	\$ 5,000	\$	5,000	\$ 10,000
Repairs/Maintenance	\$ -	\$	-	\$ 1,000
Materials & Supplies	\$ 16,000	\$	14,750	\$ 51,450
Subtotal	\$ 35,425	\$	34,865	\$ 98,050
Total Operating	\$ 479,912	\$	520,855	\$ 674,370

Community Risk Reduction Section 401

			2021		2022		2023
Acct. No.	Description	Budget Budget			Budget	Budget	
SALARIES	& WAGES						
5010	Salaries and Wages	\$	305,229	\$	335,399	\$	368,005
	Fire Marshal, Fire Inspector & Specialist I, and CHRM	<u>.</u>					
5020	Overtime Wages	\$	10,000	\$	10,000	\$	15,000
	As needed for fire investigations	<u>.</u>					
Salaries &	Wages subtotal	\$	315,229	\$	345,399	\$	383,005

			2021		2022		2023	
Acct. No.	Description		Budget		Budget		Budget	
TAXES & E	BENEFITS							
5150	Other Retirement	\$	-	\$	-	\$	-	
	In lieu of retirement SFD contributes 15% to 401A							
5140	ASRS	\$	22,477	\$	25,497	\$	10,945	
	AZ State Retirement System for admin personnel							
5130	Public Safety Retirement	\$	50,513	\$	56,326	\$	127,252	
	Operational public safety personnel retirement system							
5070	PR Taxes- Medicare	\$	4,571	\$	5,008	\$	5,554	
	1.45% of wages							
5100	Life/LTD Insurance	\$	1,291	\$	1,417	\$	1,521	
	Coverage for employees out of work due to medical absence, after 90 days							
5100	Life/LTD Insurance (formerly just life)	\$	271	\$	271	\$	27	
	Based on history for full time employees and reserves with 1 year of service							
5090	Health Insurance	\$	1,872	\$	1,483	\$	1,483	
	Self funded plan; District pays employee portion only							
5090	Health Insurance	\$	27,375	\$	26,940	\$	32,839	
	Insurance coverage; EAP, Health Equity fees, and FSA admin fees							
5120	Ret. Health Insurance	\$	6,305	\$	6,908	\$	7,660	
	Post Employment Health Plan (PEHP) - 1% District match							
5110	Worker's Comp. Insurance	\$	11,809	\$	13,965	\$	3,014	
	Based on wages							
5080	PR Taxes- State Unemployment	\$	-	\$	-	\$		
	Based on first \$7000 earned per employee + training tax/special assessment							
5060	Vacation/Sick Liability	\$	-	\$	-	\$		
	For benefit hours payout when employees: retire, terminate, etc.							
7150	Uniforms	\$	1,025	\$	1,025	\$	1,775	
	Uniform Incidentals - taxable							
7150	Uniforms	\$	1,750	\$	1,750	\$	1,000	
	Reimbursed uniform allowance - non-taxable portion							
	Taxes & Benefits subtotal	\$	129,258	\$	140,591	\$	193,314	

	2022	2	2023		2	021		2022	2	023
Acct. No.	Description	1			Βι	ıdget		Budget	Βι	udget
DMINIST	RATION									
7170	Dues/Fees/	Subscrip	otions		\$	3,310	\$	4,000	\$	5,04
	\$	60	\$ 60	Arizona Fire Marshals Association						
	\$	330	\$ 675	International Association of Arson In	vestigato	rs 5@135				
	\$	1,575	\$ 1,575	National Fire Protection Association						
			\$ 525	National Fire Protection Association	Members	hip 3 @ 17	5			
	\$	250	\$	- ICC - International Code Council - F	ire Code					
				ICC - International Code Council Pre						
			\$ 145	ICC - International Code Council Pro	ofessional	Membershi	p			
	\$	1,095	\$ 225	AFSA, AFAA, & Rotary			-			
	\$	690	\$ 475	ō Other						
	Administra	tion sub	total		\$	3,310	\$	4,000	\$	5,04
RAINING	& RELATED									
6470	Travel Expe	ense			\$	6,250	\$	6,250	\$	20,34
	\$	850		Annual Seminar (FM) 3 days						
	\$	1,240	\$ 1,240	ICC - CEU Requirements (FM) 4 day	ys					
	\$	600		IAAI- Advanced IAAI (FM & FI) 3 da						
	\$	1,995		ICC - CEU Requirements (FI & AS)						
	\$	815		National Fire Academy (FI)						
	\$	-		AFCA - CEOP						
	\$	-	\$ 1,100	AFCA/AFDA Summer Conference						
	\$	-	\$ 1,000	Monthly Staff Lunch						
	\$	-	\$ 600	Monthly VVFM Breakfast Meeting						
	\$	-		Commercial Transportation						
	\$	-	\$ 3,000	CRR Operations Lunches						
	\$	-	\$ 1,000	Lunch Meetings with various officials	5					
	\$	750	\$ 2,500	Misc Training/ Conferences						
6410	Training				\$	4,865	\$	4,865	\$	10,21
	\$	600		Annual Seminar (FM)	•					
	\$	600	\$ 1,200	ICC/NFPA/IAAI - CEU Requirements	s (FM)					
	\$	700	\$ 1,400	IAAI Advanced Training (FM)						
	\$	700		IAAI Advanced Training (FI)						
	\$	1,200	\$ 2,400	ICC/NFPA/IAAI/Pub Ed - CEU Requ	irements	(FI)				
	\$	750		Misc Training		. ,				
	\$	-		AFCA/AFDA Summer Conference						
	\$	-		IIC Certification Testing (ICC I, ICC	II, ICC Pla	ns) (FI x 2)				
	\$	-		Drone Pilot Licenses		/\ /				
	\$	315		Car Seat recertification \$240 (every	two years), ICC \$75				

PROFESS	PROFESSIONAL SERVICES							
7060	Outside Professional Services	\$	5,000 \$	5,000 \$	10,000			
	Contracted Plans Review, Plans Scanning and Destruction							
	Professional Services subtotal	\$	5,000 \$	5,000 \$	10,000			

REPAIRS AND MAINTENANCE								
6200	Equipment - R&M	\$-	\$-	\$	1,000			
	Funds for the repair and maintenance of equipment utilized by this division							
	Repairs and Maintenance subtotal	\$-	\$-	\$	1,000			

Acct. No. MATERIAL 6440	Description S & SUPPLIES		Budget	Budget	Bu	Idget			
	LS & SUPPLIES			Budget	Du	uyei			
6440									
	Books, Publications, etc.	\$	2,500	\$ 2,000	\$	15,50			
	Books, publications and videos used for education, training, resource								
	of information to provide customers with the latest info concerning fire	safety. Nev	v fire code, wild	lland code,					
	inspection books for engine company inspections. IFC 2012								
	Increase is related to outdated text that needs to be updated								
7140	Printing & Reproduction	\$	250	\$ 250	\$	25			
	Stickers & Decals on various locks								
6310	Computer Equipment and Support	\$	2,000	\$ 2,000	\$	5,20			
	Digital file storage (Will adjust with experience), iPad Anti-Theft Securi								
6100	Fuel	\$	-	\$-	\$				
	Fuel for district vehicles for CRM use.								
6150	Fire Equipment Maintenance	\$	2,000		\$	2,50			
	Misc. items used in the Engine Company and CRM fire hydrant inspection program. This would include such								
	items as pressure gauges, wire brushes, Budget lubricate for the fittings, tarps to protect landscaping, etc.,								
	hydrant markers								
6230	Prevention Supplies	\$	2,500		\$	7,50			
	Supplies sold to the public: Knox Padlocks, Konx Gate Switch Cores a		ntial Occupancy	y Knox HomeBoxes					
6220	Operational Supplies	\$	-	\$-	\$	1,00			
	Paper towels, cotton swabs, absorbent material, empty paint cans, zip lock & evidence bags, evidence labels,								
	photo labels, cardboard boxes, glass jars, wheel barrow, shovels, brooms & assorted hand tools for fire								
0400	investigations, FDC address labels, Tybek suits, respirator filters.		750	A 7 50	•	4.50			
6180	Personal Protective Equipment	\$	750		\$	1,50			
	Eye, ear, nose, throat, body, head and foot wear for safety concerns. Ear plugs, safety glasses, respirators,								
C 400	gloves, hardhats, safety suits or reflective vests, etc.	A	4.000	¢ 0.500	¢	40.00			
6490	Public Education Supplies	\$,	, .,	Ф	13,00			
	Youth programs: educational props, brochures, safety equipment, program manuals & educational incentives.								
	Adult programs: brochures equipment for home and workplace safety. Senior/Elderly programs								
	i.e., educational props, brochures & incentives. General population (all ages): i.e., ed. props, brochures, safety equipment. Car seats. Open houses @ stations in April.								
	Purchasing more effective pub ed materials								
6190	Small Tools & Equipment	\$	2,000	¢ 2.000	¢	5,00			
0130	Small Tools & Equipment \$ 2,000 \$ 2,000 \$ 5,000 Specialized equipment used in conjunction with fire inspection and investigation, such as electronic testing \$ 5,000								
	instruments, gas vapor detectors, digital cameras, distance measuring equipment, hand tools & tool boxes,								
	evidence collection kits	l equipinent	., nanu 10015 &	1001 00/25,					
	Materials & Supplies subtotal	\$	16,000	\$ 14,750	\$	51,45			
		•	. 0,000	+,/00	- -	0.,40			
otal Expe	enditure Budget	\$	479,912	\$ 520,855	\$	674,37			

Assistant Chief of Operations:

Provides leadership, planning and oversees operational staffing, Emergency Medical Services (EMS), Structural Firefighting, Training, Peer Fitness, Active Shooter/Hostile Event Response (ASHER), Logistics, small Unmanned Aerial Systems (sUAS), Fleet, Wildland, Rapid Extraction Module (REMS), Rope/Tower Rescue, Helicopter OPS, Swiftwater, Telecommunications, and Critical Stress Incident Management (CISM).

Assistant Chief / OPS Section 201

		2021	2022	2023
		Budget	Budget	Budget
Salaries & Wages		\$ 199,466	\$ 201,409	\$ 216,337
Taxes & Benefits	5	\$ 112,850	\$ 113,694	\$ 117,170
Subtotal		\$ 312,316	\$ 315,103	\$ 333,506
Buildings & Land	5	\$-	\$-	\$-
Vehicles & Equipment		\$-	\$-	\$-
Communications/IT		\$ 317,255	\$ 333,118	\$ 349,774
Meetings, Travel & Training		\$ 9,500	\$ 9,500	\$ 9,500
Managerial Expenses		\$ 23,375	\$ 21,875	\$ 22,250
Other Expense		\$ 10,250	\$ 10,250	\$ 10,250
Subtotal		\$ 360,380	\$ 374,743	\$ 391,774
Total Operating		\$ 672,696	\$ 689,847	\$ 725,280

			2021		2022	2023
Acct. No.	Description		Budget		Budget	Budget
SALARIES	& WAGES					
5010	Salaries and Wages	\$	149,466	\$	151,409	\$ 166,337
	Assistant Chief of Operations position					
5020	Overtime	\$	50,000	\$	50,000	\$ 50,000
	Coverage for Quarterly Officer Training and Approved Meetings					
alaries &	Wages subtotal	\$	199,466	\$	201,409	\$ 216,337

TAXES & BENEFITS							
5140	ASRS	\$-	\$-	\$-			
	Operational public safety personnel retirement system						

Assistant Chief / OPS Section 201

		2021	2022	2023
Acct. No.	Description	Budget	Budget	Budget
TAXES & E	BENEFITS continued			
5130	Public Safety Retirement	\$ 78,593	\$ 81,927	\$ 94,625
	Operational public safety personnel retirement system			
5070	PR Taxes- Medicare	\$ 2,891	\$ 2,919	\$ 3,13
	1.45% of wages			
5100	Life/LTD Insurance	\$ 839	\$ 847	\$ 908
	Coverage for employees out of work due to medical absence, after 90 days			
5100	Life/LTD Insurance	\$ 68	\$ 68	\$ 68
	Based on history for full time employees and reserves with 1 year of service			
5090	Health Insurance (Dental Insurance)	\$ 468	\$ 494	\$ 49
5090	Health Insurance Premiums	\$ 16,395	\$ 13,225	\$ 13,225
	Insurance coverage; EAP, Health Equity fees, and FSA admin fees			
5120	Ret. Health Insurance	\$ 3,987	\$ 4,026	\$ 4,32
	Post Employment Health Plan (PEHP) - 2% District match			
5110	Worker's Comp. Insurance	\$ 9,609	\$ 10,188	\$ 38
	Based on wages			
5080	State Unemployment Ins.	\$ -	\$ -	\$
	Based on first \$7000 earned per employee + training tax/special assessment			
5060	Vacation/Sick Liability	\$ -	\$ -	\$
	District buys back sick leave to reduce future liability and cost			
5060	Vacation/Sick Liability	\$ -	\$ -	\$
	For benefit hours payout when employees: retire, terminate, etc.			
	Taxes & Benefits subtotal	\$ 112,850	\$ 113,694	\$ 117,170

Assistant Chief / OPS Section 201

					2021	2022	2023
					Budget	Budget	Budget
Communi	cation/IT					_	_
6320	Dispatch Co	ntract/Expenses		\$	317,255	\$ 333,118	\$ 349,774
	5% increase i	n Dispatch cost					
	Communicat	tions/IT subtotal		\$	317,255	\$ 333,118	\$ 349,774
Meetinas.	Travel & Traini	ina					
6470	Travel Exper	-		\$	6,700	\$ 6,700	\$ 6,700
			for seminars & conferences	Ŧ	-,	-,	+
6410	Training & C			\$	2,800	\$ 2,800	\$ 2,800
					,		. , ,
	Meetings, Tr	avel & Training	subtotal	\$	9,500	\$ 9,500	\$ 9,500
Assistant	Chief / OPS Se					· · ·	
					2021	2022	2023
Acct. No.	Description				Budget	Budget	Budget
	al Expenses				Duuget	Duuget	Dudget
7060		essional Service	ls.	\$	20,000	\$ 20,000	\$ 20,000
		ns for Station 4 &		Ŧ	_0,000		÷ _0,000
7120	Office Suppl		•	\$	- [\$-	\$ -
			sunscreen, insect repellent, warning signs.	Ŧ		T	Ŧ
7150	Uniforms			\$	300	\$ 300	\$ 125
	Uniform allow	ance for incident	als - taxable				
7150	Uniforms			\$	500	\$ 500	\$ 250
	Reimbursed u	uniform allowance	- non-taxable portion			·	
7170	Dues/Fees/S	ubscriptions	•	\$	3,375	\$ 1,875	\$ 1,875
	\$-		IAFC	•			
	\$ 200	\$ 200	Ponderosa Fire Advisory Council				
	\$ 375	\$ 375	Chief Officer Designee				
	\$ 1,300	\$ 1,300	Prof Memberships				
	\$-	\$-	Civic Group Membership				
	Managerial E	Expenses subtot	al	\$	23,375	\$ 21,875	\$ 22,250
Other Exp							
6440	Books, Publi			\$	500		
6180		otective Equipme		\$	9,750	\$ 9,750	\$ 9,750
	Protective Clo	othing for Cancer	Protection				
	Other Expen	se subtotal		\$	10,250	\$ 10,250	\$ 10,250
Tatal E.						t 000 0 17	¢ 705 000
i otal Expe	enditure Budge	T		\$	672,696	\$ 689,847	\$ 725,280

Operations:

This budget covers the operational personnel needed to complete SFD's mission to serve the residents and visitors of the District.

Goals, Objectives and Measures

Goal: Maintain a continued emergency response capability to address an all hazards response program.

Objective: Maintain an incident response time for emergency events of eight minutes or less 80% of the time to all areas of the District.

Measure:

	FY 2020	FY 2021	FY 2022	FY 2023
	Estimate	Estimate	Estimate	Estimate
% of Incidents for Which				
Response Time was Eight	80.0%	80.0%	80%	80%
Minutes or Less				
Average Response Time to				
"emergent" incidents (minutes)	6:30	6:30	6:30	6:30

Workload indicators:

	FY 2020	FY 2021	FY 2022	FY 2023
	Estimate	Estimate	Estimate	Estimate
Total Emergency Responses	3600	3600	3600	3600
EMS Incidents	2000	2000	2000	2000
EMS Transports	680	680	680	680
Fire Incidents	340	340	340	340
Special Duty Incidents	550	550	550	550
Technical Rescue Incidents	30	30	30	30

Operations Wages & Benefits Section 202

	2021	2022	2023
	Budget	Budget	Budget
Salaries & Wages	\$ 6,596,077	\$ 7,035,292	\$ 7,424,671
Taxes & Benefits	\$ 4,159,787	\$ 4,594,854	\$ 5,401,304
Subtotal	\$ 10,755,864	\$ 11,630,146	\$ 12,825,974
Buildings & Land	\$ -	\$ -	\$ -
Vehicles & Equipment	\$ -	\$ -	\$ -
Communications/IT	\$ -	\$ -	\$ -
Meetings, Travel & Training	\$ -	\$ -	\$ -
Managerial Expenses	\$ 62,400	\$ 65,600	\$ 65,575
Other Expense	\$ -	\$ -	\$ -
Subtotal	\$ 62,400	\$ 65,600	\$ 65,575
Total Operating	\$ 10,818,264	\$ 11,695,746	\$ 12,891,550

		2021	2022	2023
Acct No.	Description	Budget	Budget	Budget
SALARIES	& WAGES			
5010	Salaries and Wages	\$ 6,100,158	\$ 6,531,898	\$ 7,062,963
	82 Positions - BC's, Captain's, Engineer's, Firefighter's			
5030	Holiday Pay	\$ 95,919	\$ 103,395	\$ 111,708
	11 federal holidays paid at 1/2 time to shift on duty @ 24 hours/holiday			
5020	Overtime	\$ -	\$ -	\$ -
	BC (4 @ 5 hours) & Officer's meetings (2 @ 4 hours)			
5020	Overtime	\$ 400,000	\$ 400,000	\$ 250,000
	Coverage for vacations, sick leave, & injuries			
Salaries &	Wages subtotal	\$ 6,596,077	\$ 7,035,292	\$ 7,424,671

TAXES & E	BENEFITS			
5150	Other Retirement	\$ -	\$ -	\$ -
	In lieu of PSPRS SFD contributes 6.38% for those in the DROP Program			
5130	Public Safety Retirement	\$ 2,359,192	\$ 2,717,031	\$ 3,059,792
	Operational public safety personnel retirement system			
5070	PR Taxes- Medicare	\$ 95,643	\$ 102,012	\$ 106,038
	1.45% of wages			

Operations Wages & Benefits Section 202

		2021		2022	2023
Acct No.	Description	Budget		Budget	Budget
TAXES & B	ENEFITS continued				
5100	LTD Insurance	\$ 25,690	\$	27,681	\$ 29,59
	Coverage for employees out of work due to medical absence, after 90 days				
5100	Life/LTD Insurance	\$ 20,575	\$	5,560	\$ 8,77
	Based on history for full time employees and reserves with 1 year of service				
5090	Health Insurance (Cancer Insurance)	\$ 4,250	\$	4,500	\$ 4,65
	PSPRS invoices member for cancer insurance plan				
5090	Health Insurance (Dental Insurance)	\$ 36,504	\$	36,461	\$ 38,25
	Self funded plan; District pays employee portion only				
5090	Health Insurance Premiums	\$ 1,027,415	\$	1,108,069	\$ 1,193,21
	Insurance coverage; EAP, Health Equity fees, and admin fees				
5120	Ret. Health Insurance	\$ 129,375	\$	139,095	\$ 145,02
	Post Employment Health Plan (PEHP) - 2% District match				
5110	Worker's Comp. Insurance	\$ 333,793	\$	373,979	\$ 815,95
	Based on wages & ABA dues				
5080	State Unemployment Ins.				
	Based on first \$7000 earned per employee + training tax				
5060	Vacation/Sick Liability	\$ 62,350	\$	65,467	\$
	District buys back sick leave to reduce future liability and cost				
5060	Vacation/Sick Liability	\$ 65,000	\$	15,000	\$
	Paid benefit hours when employee terminates, retires, etc.				
Taxes & Be	nefits subtotal	\$ 4,159,787	\$	4,594,854	\$ 5,401,30
Managerial					
7150	Uniforms	\$ 23,400	\$	24,600	\$ 24,80
	Uniform incidentals - taxable				
7150	Uniforms	\$ 39,000	\$	41,000	\$ 40,77
	Reimbursed uniform allowance - non-taxable portion		•		
Managerial	subtotal	\$ 62,400	\$	65,600	\$ 65,57

Total Expenditure Budget	\$ 10,818,264	\$ 11,695,747	\$ 12,891,550

Emergency Medical Services (EMS):

This budget has been updated to include wages & benefits for the Division Chief (DC) of EMS. The DC supervises the Training Officer, is responsible to ensure the Emergency Medical Technician (EMT) and Paramedic Certifications are maintained, that all SFD ambulances meet ADHS and other standards, manages the PAD Program, oversees EMS training and readiness overtime, and EMS supplies.

Goals, Objectives and Measures

Goal: Maintain highly skilled staff of medical professionals to provide pre-hospital medical care.

Objective: Ensure training and certification of EMT's and Paramedics in accordance with Dept. of Health Services Standards and beyond.

Measure:

	FY 2020	FY 2021	FY 2022	FY 2023
	Estimate	Estimate	Estimate	Estimate
Percent of EMT Certifications				
maintained	100%	100%	100%	100%
Percent of Paramedic				
Certifications maintained	100%	100%	100%	100%

Goal: Provide the highest level of emergency medical services possible given budget and resource availability.

Objective:

Conduct Quality Assurance Reviews on 100% of EMS Incidents.

Emergency Medical Services (EMS):

Goals, Objectives and Measures continued

Measure:

	FY 2020	FY 2021	FY 2022	FY 2023
	Estimate	Estimate	Estimate	Estimate
% of Incidents for Which a				
Review was Completed	100%	100%	100%	100%

Objective: Maintain compliance with Quality Assurance (QA) reviews on 90% of EMS incidents/incident reports.

Measure:	FY 2020	FY 2021	FY 2022	FY 2023
	Estimate	Estimate	Estimate	Estimate
% of Incidents for Which Standards Were Met	90%	90%	90%	90%

	2021	2022	2023
	Budget	Budget	Budget
Salaries & Wages	\$ 175,692	\$ 231,749	\$ 212,003
Taxes & Benefits	\$ 107,324	\$ 120,413	\$ 101,063
Subtotal	\$ 283,016	\$ 352,163	\$ 313,066
Administration	\$ 2,860	\$ 3,250	\$ 4,750
Training and related	\$ 25,200	\$ 32,850	\$ 35,200
Professional Services	\$ 1,150	\$-	\$ 92,000
Utilities & Comms	\$ -	\$-	\$-
Repairs/Maintenance	\$ 8,500	\$ 8,500	\$ 7,000
Materials & Supplies	\$ 114,200	\$ 120,000	\$ 130,000
Subtotal	\$ 151,910	\$ 164,600	\$ 268,950
Total Operating	\$ 434,926	\$ 516,763	\$ 582,016

			2021	2022	2023
Acct No.	Description		Budget		Budget
SALARIES	& WAGES				
5010	Salaries and Wages	\$	125,692	\$ 193,649	\$ 212,003
	1 Division Chief - EMS & 1 Admin	<u>.</u>	·		
5020	Overtime	\$	50,000	\$ 38,100	\$-
	Coverage for training, meetings, & CPR	<u>.</u>	·		
Salaries &	Wages subtotal	\$	175,692	\$ 231,749	\$ 212,003

5130	Public Safety Retirement	\$	70,007	\$	70,690	\$	64,536		
	Operational public safety personnel retirement system								
5140	ASRS	\$	13,784	\$	7,480	\$	7,921		
	AZ State Retirement System for admin personnel								
5070	PR Taxes- Medicare	\$	2,605	\$	3,421	\$	3,074		
	1.45% of wages								
5100	Life/LTD Insurance	\$	530	\$	816	\$	891		
	Coverage for employees out of work due to medical absence, after 90 days								
5100	Life/LTD Insurance	\$	68	\$	136	\$	136		
	Based on history for full time employees and reserves with 1 year of service								
5090	Health Insurance (Dental Insurance)	\$	468	\$	989	\$	989		
	Self funded plan; District pays employee portion only								
5090	Health Insurance Premiums	\$	16,912	\$	18,137	\$	18,137		
	Insurance coverage; EAP, Health Equity fees, and FSA admin fees	Insurance coverage: EAP. Health Equity fees, and FSA admin fees							

		2021		2022	2023
Acct No.	Description	Budget		Budget	Budget
AXES & B	ENEFITS continued				
5120	Ret. Health Insurance	\$ 3,514	\$	4,635	\$ 4,240
	Post Employment Health Plan (PEHP) - 2% District match				
5110	Worker's Comp. Insurance	\$ 8,468	\$	8,786	\$ 389
	Based on wages				
5080	State Unemployment Ins.	\$ -	\$	-	\$
	Based on first \$7000 earned per employee + training tax				
6300	Communications				
	Data phone stipend (@\$50/month)				
5060	Vacation/Sick Liability	\$ 3,952	\$	4,150	\$
	District buys back sick leave over the cap to reduce future liability and cost				
5060	Vacation/Sick Liability				
	Paid benefit hours when employee terminates, retires, etc.				
7150	Uniforms	\$ 300	\$	425	\$ 25
	Uniform Incidentals - taxable				
7150	Uniforms	\$ 500	\$	750	\$ 50
	Reimbursed uniform allowance - non-taxable portion				
axes & Be	enefits subtotal	\$ 107,324	\$	120,413	\$ 101,063

ADMINISTI	RATIO	N							
7170	Dues/Fees/Subscriptions				\$	1,060	\$ 1,500	\$ 3,000	
	\$	50	\$	50	NAEMS				
	\$	100	\$	100	EMS Co-op				
	\$	910	\$	910	AZ Ambulance Association				
			\$	1,500	Ambulance Billing				
			\$	440	Other Misc				
7090						\$	1,800	\$ 1,750	\$ 1,750
	\$	1,750	\$	1,750	ADHS Ambulance Registration fees (7 @ \$250)				
	\$	50	\$	-	CON Renews every 3 years \$50; next renewal is Ju	ine 2024			
Administra	tion s	ubtotal				\$	2,860	\$ 3,250	\$ 4,750

	2022		2023			2021		2022		2023
Acct No.	Descriptio	n		·		Budget		Budget		Budget
TRAINING	& RELATED									
6470	Travel Exp	ense			\$	4,850	\$	4,850	\$	5,700
	Per diem a	nd hotel	s for confere	ences & training						
6410	Training				\$	20,350	\$	28,000	\$	29,500
	\$ 12,00	0 \$	12,000	ALS re-cert 20 CEPs @ \$600/person						
		\$	1,500	ESO Training						
	\$ 16,00	0 \$	16,000	New Medic Training (2 students) Goal: N						
				NAEMS conference registration for 8 pe	ople					
				Regional EMS Conferences for 8 people						
				CLIA Laboratory Recert (\$150 every two	years due 9/20)					
Training &	ining & Related subtotal			\$	25,200	\$	32,850	\$	35,200	
PROFESSI	ONAL SERV	ICES								
7060	Outeido D	ofoodio	nal Service		^		٨			
1000	Outside Fi	olessio	nai Service	5	\$	-	\$	-	\$	92,000
1000	4% of Amb			5	\$	-	\$	-	\$	92,000
8030		ulance F			\$	- 1,150		-	, ,	92,000
	4% of Amb	ulance F e nse	Revenue	vices (continuing education and materials	\$				•	92,000
	4% of Amb Misc Expe Infectious I	ulance F nse)isease	Revenue	vices (continuing education and materials	\$				•	92,000 - -
8030 6310	4% of Amb Misc Expe Infectious I	ulance F nse Disease Equipm	Revenue Control Ser	vices (continuing education and materials	\$ s for EMS DC)		\$		\$	92,000 - - 92,000
8030 6310	4% of Amb Misc Expe Infectious I Computer	ulance F nse Disease Equipm	Revenue Control Ser	vices (continuing education and materials	\$ s for EMS DC) \$	1,150	\$		\$	-
8030 6310 Profession	4% of Amb Misc Expe Infectious I Computer	ulance F nse Disease Equipm subtota	Revenue Control Ser	vices (continuing education and materials	\$ s for EMS DC) \$	1,150	\$		\$	-
8030 6310 Profession	4% of Amb Misc Expe Infectious I Computer al Services	ulance F inse Disease Equipm subtota	Revenue Control Ser tent & Supp I	vices (continuing education and materials	\$ s for EMS DC) \$	1,150	\$ \$ \$		\$ \$ \$	-
8030 6310 Profession REPAIRS &	4% of Amb Misc Expe Infectious I Computer al Services MAINTENA EMS Equij	ulance F nse Disease Equipm subtota NCE oment N	Revenue Control Ser leent & Supp l laintenance	vices (continuing education and materials port	s for EMS DC) \$ \$	1,150 - 1,150	\$ \$ \$	-	\$ \$ \$	- - 92,000
8030 6310 Profession REPAIRS &	4% of Amb Misc Expo Infectious I Computer nal Services MAINTENA EMS Equij Zoll cardiad	ulance F nse Disease Equipm subtota NCE ment M	Revenue Control Serre eent & Supp I Iaintenance r annual PM	vices (continuing education and materials	s for EMS DC) \$ \$	1,150 - 1,150	\$ \$ \$	-	\$ \$ \$	- - 92,000
8030 6310 Profession REPAIRS 8 6160	4% of Amb Misc Expe Infectious I Computer al Services MAINTENA EMS Equij Zoll cardiad Equip. R&	ulance F inse Disease Equipm subtota NCE oment M imonito M Servio	Revenue Control Serre eent & Supp I Iaintenance r annual PM ces	vices (continuing education and materials port	s for EMS DC) \$ \$ \$ \$	1,150 - 1,150 5,000	\$ \$ \$	- - 5,000	\$ \$ \$	- 92,000 4,000

	2022 2023	2	2021	2022	2023	
Acct. No.	Description	Βι	udget	Budget	Budget	
MATERIAL	LS & SUPPLIES					
6440	Books, Publications, etc.	\$	- \$	-	\$	-
	PDR updates for career vehicles, Paramedic refresher books EMS lib	rary				
6420	Training Supplies	\$	18,000 \$	18,000	\$ 18,0)00
	CPR books, CPR cards, CPR supplies for AHA, CTC					
6170	Ambulance Supplies	\$	80,000 \$	90,000	\$ 95,0	000
	Disposable EMS supplies, includes a medical expendables monthly c VVMC (15 @ \$580) and FMC (3 @ 580)	harge at VVMC & SEC	Drug box resto	ocking		
6430	Public Access Defibrillator (PAD) Program	\$	4,200 \$	2,000	\$ 2,0	000
7140	Printing & Reproduction	\$	- \$	-	\$	-
6190	Small Tools & Equipment	\$	12,000 \$	10,000	\$ 15,0	000
	Various medical equipment such as stethoscopes, EKG cables, splint	s, O2 bottles and	•			
	other scheduled biomedical equipment replacements					
Materials &	& Supplies subtotal	\$	114,200 \$	120,000	\$ 130,0)00
Cotal Expo	enditure Budget	\$	434,926 \$	516,763	\$ 582,0	116

Training Officer:

The purpose of this Training Division is multifaceted. The Training Division endeavors to improve communication among the Training Division and the Sedona Fire District members. The division is designed to educate and train. This group consists of Administrative, Fleet, CRR, Telecommunications, and Operations.

SFD is subject to follow certain mandated training, thus the goal of the Training Division is to offer effective training which enhances behavior and obtains measurable results. The Training Division addresses Professional Development though collaboration with the membership and review of job descriptions.

The Training Division has identified accurately the levels of the present status of Federal and State mandates, best practices, career development, delivery, and evaluation.

Training mandated from recognized National and State Standards

National Fire Protection Association (NFPA best practies adapted by Sedona Fire District) International Organization for Standardization (ISO) Occupational Safety and Health Act (OSHA)

Training SFD mandates

Fire

Blue Card Command Health and Physical Fitness Mental Awareness ASHER Training

Affirmatives

Dedicated to needs and safety of the community. Heighten the Training Division awareness for the working conditions of our members. Building an Affirmative Defense in case of Civil lawsuits. The Training Division shall provide information and training at the members initial assignment and reoccurring refreshers. Documentation and the retention of records is paramount.

Goals, Objectives and Measures

Goal: Maintain members initial training and reoccurring refresher. **Objectives:** Comply with recognized mandates as stated above. **Measures:**

% of Successfully Completed OHSA Training.

			0
July-Sept	Oct-Dec	Jan-March	April-Jun

% of Successfully Completed recognized National and State Standards Training.

July-Sept	Oct-Dec	Jan-March	April-Jun

	2021	2022	2023
	Budget	Budget	Budget
Salaries & Wages	\$ 171,644	\$ 135,045	\$ 158,899
Taxes & Benefits	\$ 71,870	\$ 82,254	\$ 88,322
Subtotal	\$ 243,514	\$ 217,299	\$ 247,221
Administration	\$ 54,820	\$ 55,020	\$ 55,020
Training and related	\$ 18,266	\$ 37,499	\$ 37,499
Repairs/Maintenance	\$ 100	\$ 100	\$ 100
Materials & Supplies	\$ 3,100	\$ 3,100	\$ 3,100
Subtotal	\$ 76,286	\$ 95,719	\$ 95,719
Total Operating	\$ 319,800	\$ 313,018	\$ 342,940

	2022	2023			2021		2022		2023			
Acct. No.	Description		·		Budget		Budget		Budget			
SALARIES	& WAGES											
5010	Salaries and	Wages		\$	101,960	\$	104,445	\$	116,254			
	Training Offic	er position										
5020	Overtime			\$	33,085	\$	46,994	\$	42,644			
	68.00	\$ 3,634	Drivers Training/ NFPA 1002, Operating an apparat	us/ IS	O Existing driv	er tr	aining					
	45.00	\$ 2,405	ineers Drivers Training T511/ NFPA 1002, Operating aerial devices/ ISO driver training									
	34.00	\$ 1,817	Extrication Training/ NFPA 1001 Extrication and toc	ining/ NFPA 1001 Extrication and tool/ ISO Company Training								
	23.00	\$ 1,229	UTV Training/ Recreational Off-Highway Vehicle Association (ROHVA)									
	15.00 \$ 802 Taskbook Review and T511 Training \$1,418/Was offered 4 times a Year/Now twice a					w twice a Year						
	25.00			dent Safety Officer Class/NFPA 1521 offered every 2 years								
	210.00			ttlion Training/ NFPA 1001, Blue Card, ISO/ Traiing Cadre								
	5.00	\$ 267	NFA Class hosted in the Verde Valley (16 hrs./ cost	\$25.0	00)(2 members	5)						
	75.00	\$ 4,008	Arizona Fire Schoo/NFPA 1002 /ISO									
	45.00	\$ 2,405	ESO and FireRescue1 Conference									
	72.00		Blue Card Training for Instructors									
	88.00	\$ 4,703	Blue Card Training Class for the class of March 202	23								
	34.00	\$ 1,817	Blue Card Training for New Instructors									
	59.00	\$ 3,153	Conference WAVE and FireRescue1 (2 members, 4	4 days	s)							
Salaries &	Wages subtota	al		\$	171,644	\$	135,045	\$	158,899			

	2022 2023		2021	2022	2023
Acct. No.	Description		Budget	Budget	Budget
AXES & E	BENEFITS				
5130	Public Safety Retirement	\$	53,814	\$ 62,242	\$ 69,153
	Operational public safety personnel retirement system				
5070	PR Taxes- Medicare	\$	2,002	\$ 2,242	\$ 2,304
	1.45% of wages				
5100	Life/LTD Insurance	\$	429	\$ 439	\$ 488
	Coverage for employees out of work due to medical absence, after 90 days				
5100	Life/LTD Insurance	\$	68	\$ 68	\$ 68
	Based on history for full time employees and reserves with 1 year of servic	e			
5090	Health Insurance (Dental Insurance)	\$	468	\$ 494	\$ 494
	Self funded plan; District pays employee portion only				
5090	Health Insurance Premiums	\$	7,148	\$ 7,326	\$ 7,326
	Insurance coverage; EAP, Health Equity fees, and FSA admin fees				
5120	Ret. Health Insurance	\$	2,701	\$ 3,029	\$ 3,178
	Post Employment Health Plan (PEHP) - 2% District match				
5110	Worker's Comp. Insurance	\$	1,768	\$ 2,563	\$ 4,886
	Based on wages and includes renewal fees				
5080	State Unemployment Ins.	\$	50	\$ 50	\$ 50
	Based on first \$7,000 earned per employee + training tax				
6300	Communications				
	Data phone stipend \$25/mo.				
5060	Vacation/Sick Liability	\$	3,047	\$ 3,199	\$
	District buys back sick leave over cap to reduce future liability and cost				
5060	Vacation/Sick Liability				
	Paid benefit hours when employee terminates, retires				
7150	Uniforms	\$	125	\$ 125	\$ 125
	Uniform Incidentals - taxable				
7150	Uniforms	\$	250	\$ 250	\$ 250
	Reimbursed uniform allowance - non-taxable portion				
axes & Be	enefits subtotal	\$	71,870	\$ 82,254	\$ 88,322

	20	022		2023			2021	2022	2023
Acct. No.	Descr	ription					Budget	Budget	Budget
ADMINIST	RATION								
7170	Dues/	Fees/S	ubscri	ptions		\$	4,820	\$ 4,820	\$ 4,820
	\$	3,100			Verde Valley Fire Training Facility Renewal			•	
	\$	485	\$	485	International Society of Fire Service Instructors Re	enewal			
	\$	650	\$	650	Center for Public Safety Excellence Renewal				
	\$	200	\$	200	Fire Rescue and Fire Engineering				
	\$	385	\$	385	Fire Dept. Safety & Health Officer Renewal				
7170	Dues/	Fees/S	ubscri	ptions		\$	-	\$ 200	\$ 200
	Fire R	escue a	and Fire	e Engineer	ing				
5170	Tuitio	n Reim	bursei	ment		\$	50,000	\$ 50,000	\$ 50,000
	Post s	econda	ry eduo	cation requ	ests for job related education; Admin Staff \$10K				
Administra	tion su	btotal				\$	54,820	\$ 55,020	\$ 55,02
FRAINING	& RELA	ATED							
6110	Vehic	les Mai	ntenar	nce		\$	3,500	\$ 3,500	\$ 3,50
	Towin	g of car	s used	in training	s (6 cars X 3 shifts)				
6470	Trave	l Expen				\$	8,666	\$ 17,024	\$ 17,024
	\$	2,984			Conference ESO and FireRescue1 (2 members, 4	days)			
	\$	2,400			ESO Wave FHET \$400 X 4				
	\$	3,568			Conference WAVE and FireRescue1 (4 members,	, 4 day	/s)		
	\$	1,420			Arizona Fire School (5 members, 4 days)				
	\$		\$		Life Fire Training NFPA 1403 (4 members, 4 days)			
	\$	892			Blue Card for Instructors (2 members, 2 days)				
	\$	1,730	\$		Blue Card for Instructors (1 member, 5 days)				
	\$	500	\$		Instructors Working Lunches (10 members, 4 days	s)			
	\$	1,000	\$		Fire Rescue International Phoenix (3 days)				
	\$	500	\$		Training Rehab				
	\$	894	\$	894	Arizona Fire School to Duran/Incident Command 1	Feam (
6410	Traini					\$	6,100	\$ 16,975	\$ 16,97
	\$	2,550	-		Conference ESO and FireRescue1 (2 members, 4				
	\$	-,	\$		Conference WAVE and FireRescue1 (4 members,		/s)		
	\$	2,000	\$		Blue Card Training for Instructors (2 instructors, 2	days)			
	\$	4,500	\$	4,500	Blue Card for Instructors (1 member, 5 days)				

	\$	2,000	\$	2,000	Blue Card Training for Instructors (2 instructors, 2 days)
	\$	4,500	\$	4,500	Blue Card for Instructors (1 member, 5 days)
	\$	1,900	\$	1,900	Live Fire Training NFPA 1403 (4 members, 4 days)
	\$	875	\$	875	AZ State Fire School (5 members X \$100, 4 days)
	\$	50	\$	50	NFA Class hosted in the Verde Valley (cost \$25.00)
Training & I	Training & Related subtotal			\$ 18,266 \$ 37,499 \$ 37,499	

			2021	2022		2023
Acct. No.	Description		Budget	Budget		Budget
REPAIRS	& MAINTENANCE					
6200	Equip. R&M Services	\$	100	\$ 100	\$	100
	Repair/maintenance Smoke Machine					
6190	Small Tools & Equipment	\$	-	\$ -	\$	-
Repairs &	Maintenance subtotal	\$	100	\$ 100	\$	100
•	Maintenance subtotal	\$	100	\$ 100	\$	100
•		\$	100 1,500	100	\$ \$	
MATERIA	LS & SUPPLIES	\$	1,500			
MATERIA	LS & SUPPLIES Books, Publications, etc.	\$	1,500	\$		100 1,500 1,600
MATERIA 6440	LS & SUPPLIES Books, Publications, etc. Updated books & CD's on Fire for library (\$750) Books for pror	notional testing; academy \$	1,500 (\$750)	\$ 1,500	\$	1,500
MATERIA 6440	LS & SUPPLIES Books, Publications, etc. Updated books & CD's on Fire for library (\$750) Books for pror Training Supplies	notional testing; academy \$	1,500 (\$750)	\$ 1,500	\$	1,500

Mental Health Services:

SFD's Mental Health Services Program is a team of operational and non-operational members as well as a volunteer mental health professional organized to conduct stress debriefings/defusing for SFD members who require such interventions following exposures to tragic or emotional events/incidents. This category also includes SFD's subscription to the Arizona Crisis Team (ACT), a volunteer group in the region that responds to our requests to sit with families who are grieving or emotionally traumatized enabling SFD units to go back into service without the guilt of leaving these customers without some form of comfort and/or social services.

Mental Health Services Section 206

	2021	2022	2023
	Budget	Budget	Budget
Salaries & Wages	\$ 2,200	\$ 9,525	\$ 8,016
Taxes & Benefits	\$ 1,039	\$ 4,644	\$ 4,643
Subtotal	\$ 3,239	\$ 14,169	\$ 12,659
Administration	\$ 11,700	\$ 11,700	\$ 11,700
Training and related	\$ 4,411	\$ 4,450	\$ 5,000
Repairs & Maintenance			
Materials & Supplies			
Subtotal	\$ 16,111	\$ 16,150	\$ 16,700
Total Operating	\$ 19,350	\$ 30,319	\$ 29,359

		2021	2022	2023
Acct. No.	Description	Budget	Budget	Budget
SALARIES	& WAGES			
5020	Overtime	\$ 2,200	\$ 9,525	\$ 8,016
	Coverage for training, meetings			
	Salaries & Wages subtotal	\$ 2,200	\$ 9,525	\$ 8,016

Mental Health Services Section 206

			2021		2022		2023
Acct. No.	Description		Budget		Budget		Budget
TAXES &	BENEFITS						
5130	Public Safety Retirement	\$	857	\$	3,834	\$	3,489
	Operational public safety personnel retirement system						
5070	PR Taxes- Medicare	\$	32	\$	138	\$	110
	1.45% of wages						
5120	Ret. Health Insurance	\$	44	\$	190	\$	160
	Post Employment Health Plan (PEHP) - 2% District match						
5110	Worker's Comp. Insurance	\$	106	\$	482	\$	878
	Based on wages						
	Taxes & Benefits subtotal	\$	1,039	\$	4,644	\$	4,64
	RATION						
7170	Dues/Fees/Subscriptions	\$	11,700	\$	11,700	\$	11,70
	Service fees for Responders 1st program with Spectrum HC						
7150	Uniforms	\$	-	\$	-	\$	
	Purchase identifiers and polo shirts specific for peer support members						
	Administration subtotal	\$	11,700	\$	11,700	\$	11,700
TRAINING	& RELATED						
6470	Travel Expense	\$	1,411	\$	1,450	\$	2,500
6410	Training	\$	3,000	\$	3,000	\$	2,500
	4 - two day conferences includes membership						
	Training 9 Deleted explored	¢	4 444	¢	4 450	\$	5,000
	Training & Related subtotal	\$	4,411	φ	4,450	φ	5,000

Logistics:

Includes budgets for the procurement, repair, and maintenance of firefighter tools, equipment, supplies, personal protective ensembles, and annual ladder testing.

Logistics Section 205

	2021	2022	2023
	Budget	Budget	Budget
Salaries & Wages	\$ 5,135	\$ 5,096	\$ 8,577
Taxes & Benefits	\$ 2,365	\$ 2,425	\$ 4,968
Subtotal	\$ 7,501	\$ 7,521	\$ 13,545
Repairs/Maintenance	\$ 30,100	\$ 34,500	\$ 34,500
Materials & Supplies	\$ 89,620	\$ 90,800	\$ 95,000
Subtotal	\$ 119,720	\$ 125,300	\$ 129,500
Total Operating	\$ 127,220	\$ 132,821	\$ 143,045

			2021		2022		2023
Acct. No.	Description		Budget		Budget		Budget
SALARIES	& WAGES						
5020	Overtime	\$	5,135	\$	5,096	\$	8,577
	Coverage for training, meetings, equipment projects (SCBA, ladders, etc.)	•					
	Salaries & Wages subtotal	\$	5,135	\$	5,096	\$	8,577
TAXES & I	BENEFITS						
5130	Public Safety Retirement	\$	2,015	\$	2,066	\$	3,733
	Operational public safety personnel retirement system	•					
5070	PR Taxes- Medicare	\$	-	\$	-	\$	124
	1.45% of wages						
5120	Ret. Health Insurance	\$	103	\$	102	\$	172
	Post Employment Health Plan (PEHP) - 2% District match	•					
5110	Worker's Comp. Insurance	\$	248	\$	258	\$	939
	Based on wages	•				•	
	Taxes & Benefits subtotal	\$	2.365	\$	2,425	\$	4.968

Logistics Section 205

							2021		2022	2023
Acct. No.	Des	cription					Budget		Budget	Budget
REPAIRS &	& MAI	NTENAN	CE							
6200	Equ	ip. R&M	Servic	es		\$	8,000	\$	11,000	\$ 11,000
	Prof	essional t	urnout	cleaning a	nd repair; continue to have increase in number of tu	irnout	ensembles issu	ued a	and	
	thus	s maintair	ning the	em will incr	ease repair costs. 3rd Party NFPA PPE Testing and	d Rep	airs (75 sets x \$	680 a	annual)	
6150	Fire	e Equipm	ent Ma	aintenance		\$	22,100	\$	23,500	\$ 23,50
	\$	850	\$	850	Posi-Check Calibration					
	\$	850	\$	850	OHD Mask Fit Tester Calibration					
	\$	2,000	\$	2,000	Air Compressor Testing/Service (Mako \$1,000; Sta	llion S	\$1,000)			
	\$ 2,500 \$ 2,500 Annual testing of ground ladders and T-511									
	\$	7,600	\$	7,600	3rd Party NFPA Hose Testing					
	\$	7,500	\$	7,500	SCBA Repair Parts					
	\$	800	\$	800	Air Sampling Media for quarterly testing					
	\$	1,400	\$	1,400	2% inflation					
	Rep	airs & Ma	ainten	ance subto	otal	\$	30,100	\$	34,500	\$ 34,500

6200	Equipment R&M Supplies	\$	1,500 \$	1,500 \$	1,500						
	Supplies for in-house repairs to equipment; ventilators, portable pumps, tools	s, helmets, air i	monitoring; flashlight	s							
	& parts; Hurst hoses & parts; nozzle repair parts; hose coupling supplies, rep	air parts for ho	se coupling machine	es							
6150	Fire Equipment Maintenance	\$	2,000 \$	2,000 \$	1,500						
	Class A suppression foam; Bio Solv; Plug & Dike, Dike Roll; misc. absorbent	s; sand, plastic	c, lumber, & other								
	contingents for shoring, diking & salvage										
6220	Operational Supplies	\$	8,500 \$	8,500 \$	8,50						
	Fireline tape; batteries for SCBA's etc.; flares; oil (2 cycle); helmet fronts; safe	ety tag system	; repair & bottle hydr	0							
	tags; MSDS system; sensors for air monitors; residential CO monitors; chains	saw blades; sn	nall tool cutting blade	es;							
	hacksaw blades; spray paint; striping paint; reflective ID tags; for equipment,	spray bottles,	reciprocating saw								
	blades; fluid for Centaur extrication tools										
	Gatorade, bottled water, food for large or prolonged incidents, Sunscreen, He	earing Protection	on & Insect Rep								
6180	Personal Protective Equipment	\$	57,120 \$	58,300 \$	63,00						
	Turnouts-15, helmets-10, gloves-10, protective hoods-20, boots-15, helmet v	isors/goggles,	suspenders								
	(The increase will get us the five year PPE rotation at our current staffing levels within 5 years.)										
	Supplier has agreed to pricing of turnouts to increase by 2%										
6150	Fire Equipment Maintenance	\$	5,000 \$	5,000 \$	5,00						
	Repair parts for broken equipment: handles, stems, gauges & straps, spare parts, compressor gauges, air truck										
	cascade system parts, nose cups, hoses, lenses, protective covers, blackout covers, cleaning solutions and wipes,										
	filters, high pressure hoses & valves										
6190	Small Tools & Equipment	\$	15,500 \$	15,500 \$	15,50						
	\$ 15,500 \$ 15,500 Small hand tools, hose bridges, axes, hamme										
	nozzles, hose straps, air fittings, nozzle tools,										
	aerator tubes, traffic cones, spanners, chocks			ck							
	mounted flashlights, saws-alls, misc. for LDH	, Storz fittings,	hydrant tools								
	Materials & Supplies subtotal	\$	89,620 \$	90,800 \$	95,00						
			407 000 0	100 001 0							

Total Expenditure Budget \$ 127,220 \$ 132,821 \$ 143,045	
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Facilities:

The facilities portion of the budget includes funding for utilities, repairs and maintenance of infrastructure, janitorial supplies, and scheduled replacement of appliances and furniture. Utilities costs include electrical, water, sewer, natural gas and propane for fire stations, mountain top sites, and any other SFD facility. Repairs and maintenance of these sites is also detailed within this section of the budget. This includes materials for projects undertaken by on duty crews and the costs associated with repairs. The replacement and repair of appliances and station furniture is also addressed within this portion of the budget.

Facilities Section 402

				2021		2022	2023
			-	Budget	-	Budget	Budget
Salaries &			\$	8,200	\$	8,764	\$ 15,713
Taxes & Be	enefits		\$	3,873	\$	4,273	\$ 9,101
Subtotal			<u>\$</u>	12,073	\$	13,037	\$ 24,814
Administrat		9		200	\$	200	\$ 1,500
Profession			\$	3,000	\$	3,600	\$ 3,600
Utilities and				179,333	\$	189,000	\$ 195,000
Repairs/Ma			•	140,000	\$	136,000	\$ 150,000
Materials &	Supplies			85,750	\$	88,500	\$ 96,000
Subtotal				408,283		417,300	\$ 446,100
Total Oper	rating	9	\$	420,356	\$	430,337	\$ 470,914
				2021		2022	2023
Acct. No.	Description			Budget		Budget	Budget
SALARIES	& WAGES						
5020	Overtime	9	\$	8,200	\$	8,764	\$ 15,713
	Coverage for training, meetings, facility projects						
	Salaries & Wages subtotal	9	\$	8,200	\$	8,764	\$ 15,713
TAXES & E	BENEFITS						
5130	Public Safety Retirement		\$	3,195	\$	3,528	\$ 6,838
	Operational public safety personnel retirement system	· · ·					
5070	PR Taxes- Medicare		\$	119	\$	127	\$ 228
	1.45% of wages						
5120	Ret. Health Insurance	9	\$	164	\$	175	\$ 314
	Post Employment Health Plan (PEHP) - 2% District ma	atch					
5110	Worker's Comp. Insurance	9	\$	395	\$	444	\$ 1,721
	Based on wages						
	Taxes & Benefits subtotal	9	¢	3,873	¢	4,273	\$ 9,101

Facilities Section 402

			2021		2022	2023
cct. No.	Description		Budget	Budget		Budget
DMINISTR	ATION	•				
7170	Dues/Fees/Subscriptions	\$	200	\$	200	\$ 1,500
	Annual VOCA fees	•				
	PS Trax Station Module subscription and startup					
	Permit requirement for Station #5 (renews every 5 yrs May 2022)					
	Administration subtotal	\$	200	\$	200	\$ 1,500

St. #5 Land 20 year lease (\$3,000 until 2021 then \$3,600 - 2nd 10 yrs)			
Professional Services subtotal	\$ 3,000 \$	3,600 \$	3,600
	•	•	

UTILITIES A	UTILITIES AND COMMUNICATIONS									
6010	Utilities	\$	179,333	\$	189,000	\$	195,000			
	Based on Compounded Annual Growth Rate (CAGR), detail combined into one account									
	Utilities and Communication subtotal	\$	179,333	\$	189,000	\$	195,000			

REPAIRS	& MAII	NTENAN	CE								
6050	Buil	ding/Ren	note L	ocation Re	epair & Maintenance	\$	134,000	\$	130,000	\$	143,000
	On g	going facil	lities n	naintenance	eschedule						
	Rad	io facilitie	s impr	ovement - r	eplace/improve grounding, roofing, etc.						
6150	Fire	Equipme	ent Ma	aintenance		\$	6,000	\$	6,000	\$	7,000
	\$	2,050	\$	2,050	Fire extinguishers maintenance						
	\$	1,700	\$	1,700	Automatic Fire Sprinkler Systems annual inspectio	n St 1,3	t 1,3,4,5,6,8 (not a	tat7)			
	\$	1,150	\$	1,150	Automatic Fire Alarm Systems annual inspection S	St 1,3,4,5					
	\$	700	\$	700	Automatic Kitchen Fire Suppression System annua	al inspec	tion St. 1				
			\$	1,400	Other						
	\$	-	\$	-							
	Repairs & Maintenance subtotal			ance subto	otal	\$	140,000	\$	136,000	\$	150,000

MATERIA	LS & SUPPLIES									
6440	Books, Publications, etc.	\$	-	\$	- \$	-				
	Facilities Management publications									
6030	Janitorial Services	\$	19,600	\$	15,000 \$	14,000				
	St #1 Admin each week, 491 Forest Road & St #8 every other we	ek								
6020	Station & Janitorial Supplies	\$	20,400	\$	37,000 \$	40,000				
	Paper towels, toilet paper, c-fold towels, trash bags, soaps, sprayers, scrubbers, sponges, gloves, steel wool,									
	deodorizers, disinfectants, propane, dishes, other kitchen utensils, bleach, mops, booms, buckets, ice melt,									
	cleaning supplies, etc.; Landscaping tools & equipment, vacuums, mops, buckets, etc.									

Facilities Section 402

			2021		2022		2023			
cct. No.	Description		Budget		Budget		Budget			
/IATERIAL	S & SUPPLIES continued									
6040	Building R&M - Access & Security	\$	24,000	\$	24,000	\$	26,000			
	Access control - locks, closers & exit devices, keys for district/station.									
	Re-Keying and keyless access points throughout the district.									
	control standards for narcotics and to improve overall effectiveness.									
6190	Small Tools & Equipment	\$	5,250	\$	5,000	\$	6,000			
	New fire extinguishers to replace damaged or outdated units. Misc. part	rts for fire district fi	re protection sy	/stem	S,					
6070	Station Furniture & Appliances	\$	16,500	\$	7,500	\$	10,000			
	Station furniture, appliances & mattress replacement schedule (3 - 4 year rotation)									
	Materials & Supplies subtotal	\$	85,750	\$	88,500	\$	96,000			
						•				
otal Expe	enditure Budget	\$	420,356	\$	430,337	\$	470,914			

HazMat:

Includes budgets for training, personal protective equipment, monitoring, and equipment for hazardous materials responses.

HazMat 207

	2021	2022	2023
	Budget	Budget	Budget
Salaries & Wages	\$ -	\$-	\$-
Taxes & Benefits	\$ -	\$-	\$-
Subtotal	\$ -	\$-	\$-
Training and related	\$ -	\$-	\$-
Repairs/Maintenance	\$ 2,500	\$ 1,200	\$ 1,200
Materials & Supplies	\$ -	\$-	\$-
Subtotal	\$ 2,500	\$ 1,200	\$ 1,200
Total Operating	\$ 2,500	\$ 1,200	\$ 1,200

		2	021		2022		2023		
Acct. No.	Description	Bu	dget	E	Budget		Budget		
SALARIES	& WAGES	<u>.</u>							
5020	Overtime	\$	-	\$	-	\$	-		
	Coverage for training, meetings, calibrate monitors.								
	Salaries & Wages subtotal	\$	-	\$	-	\$	-		

AXES & E	BENEFIIS				
5130	Public Safety Retirement	\$	-	\$ -	\$ -
	Operational public safety personnel retirement system				
5070	PR Taxes- Medicare	\$	-	\$ -	\$ -
	1.45% of wages	-			
5120	Ret. Health Insurance	\$	-	\$ -	\$ -
	Post Employment Health Plan (PEHP) - 2% District match				
5110	Worker's Comp. Insurance	\$	-	\$ -	\$ -
	Based on wages				
	Taxes & Benefits subtotal	\$	-	\$ -	\$ -

HazMat 207

		2021		2022	2023
Acct. No.	Description	Budget		Budget	Budget
TRAINING	& RELATED				
6470	Travel Expense	\$	- \$	-	\$ -
6410	Training	\$	- \$	-	\$ -
	Training & Related subtotal	\$	- \$	-	\$ -
REPAIRS	& MAINTENANCE				
6200	Equip. R&M Services	\$ 2,50	00 \$	1,200	\$ 1,200
	Sensor Replacement & Monitor Repair				
	Repairs & Maintenance subtotal	\$ 2,50	00 \$	1,200	\$ 1,200
MATERIAL	LS AND SUPPLIES				
6440	Books, Publications, etc.	\$	- \$	-	\$ -
	Update reference library and Software				
6180	Personal Protective Equipment	\$	- \$	-	\$ -
6190	Equipment	\$	- \$	-	\$ -
	Materials & Supplies subtotal	\$	- \$	-	\$
Total Expe	enditure Budget	\$ 2,5	00 \$	1,200	\$ 1,200

Rope / Tower Rescue: Budget includes training, updates, and equipment to maintain operations level rope rescue skills for all operational personnel and technician level training for Special Operations Team Members. This ensures personnel are properly training and equipped to handle the numerous challenging real-life rescue scenario encountered and is capable of conducting sophisticated team based rescues.

Rope/Tower Rescue Section 208

		2021	2022	2023
		Budget	Budget	Budget
Salaries & Wages	\$	\$ 49,000	\$ 22,241	\$ 84,648
Taxes & Benefits	9	\$ 23,147	\$ 10,845	\$ 49,028
Subtotal	\$	5 72,147	\$ 33,086	\$ 133,676
Training and related	\$	6 4,150	\$ 4,150	\$ 6,500
Repairs/Maintenance	\$	300	\$-	\$-
Materials & Supplies	\$	9,500	\$ 5,000	\$ 7,500
Subtotal	\$	5 13,950	\$ 9,150	\$ 14,000
Total Operating	\$	86,097	\$ 42,236	\$ 147,676

		2021	2022		2023	
Acct. No.	Description	Budget	Budget	Budget		
SALARIES	& WAGES					
5020	Overtime	\$ 49,000	\$ 22,241	\$	84,648	
	Coverage for training, meetings, and instructors to conduct Ops level training					
	Salaries & Wages subtotal	\$ 49,000	\$ 22,241	\$	84,648	

5130	Public Safety Retirement	\$	19,095	\$ 8,952	\$	36,839
	Operational public safety personnel retirement system	•			-	
5070	PR Taxes- Medicare	\$	710	\$ 322	\$	1,227
	1.45% of wages					
5120	Ret. Health Insurance	\$	980	\$ 445	\$	1,693
	Post Employment Health Plan (PEHP) - 2% District match					
5110	Worker's Comp. Insurance	\$	2,362	\$ 1,126	\$	9,269
	Based on wages					
	Taxes & Benefits subtotal	\$	23,147	\$ 10,845	\$	49,028

Rope/Tower Rescue Section 208

			2021	2022	2023
Acct. No.	Description	E	Budget	Budget	Budget
TRAINING	& RELATED				
6470	Travel Expense	\$	750 \$	5 750	\$ 1,00
6420	Training Supplies	\$	- \$		\$ 2,00
6410	Training	\$	3,400 \$	5 3,400	\$ 3,50
	Registration fees for training/class/education				
	\$ 1,044 \$ 1,044 Technical Rope Rescue -Operational level				
	\$ 525 \$ 525 Technical Rope Rescue - Technician - 3 Ne		each		
	\$ 175 \$ 175 Technical Rope Tech Tuition Recert - 2 @	\$87.50 each			
	\$ 1,656 \$ 1,656 ITRS Symposium				
	Training & Related subtotal	\$	4,150 \$	6 4,150	\$ 6,50
REPAIRS	& MAINTENANCE				
6200	Equip. R&M Services	\$	300 \$	-	\$
	R&M of equipment for rope/tower				
	Repairs & Maintenance subtotal	\$	300 \$; -	\$
MATERIAL	S & SUPPLIES				
6180	Personal Protective Equipment	\$	5,000 \$	5 2,500	\$ 2,50
6190	Equipment	\$	4,500 \$	5 2,500	\$ 5,00
	Materials & Supplies subtotal	\$	9,500 \$	5,000	\$ 7,50
Cotol Expo	nditure Dudget	ŕ	86,097 \$	42.226	¢ 447.67
i otal Expe	enditure Budget	\$	00,09/ \$	6 42,236	\$ 147,67

Swiftwater:

Budget includes training, updates, and equipment to maintain operations level swiftwater rescue skills for all operational personnel and technician level training for Special Operations Team Members.

Swiftwater Section 209

			2021	2022	2023
			Budget	Budget	Budget
Salaries &		\$	35,000	1	44,889
Taxes & Be	enefits	\$	16,601	\$ 49,287	26,000
Subtotal		\$	51,600	\$ 150,227	 70,889
Training an		\$	8,500	\$ -	\$ 4,000
Repairs/Ma		\$	500	\$ -	\$ -
Materials &	Supplies	\$	10,500	\$ -	\$ 11,250
Subtotal		\$	19,500		\$ 15,250
Total Oper	ating	\$	71,100	\$ 150,227	\$ 86,139
			2021	2022	2023
Acct. No.	Description		Budget	Budget	Budget
SALARIES	& WAGES				
5020	Overtime	\$	35,000	\$ 100,941	\$ 44,889
	Coverage for training, meetings			•	
	Salaries & Wages subtotal	\$	35,000	\$ 100,941	\$ 44,889
TAXES & E	BENEFITS				
5130	Public Safety Retirement	\$	13,706	\$ 40,695	\$ 19,536
	Operational public safety personnel retirement system	·			
5070	PR Taxes- Medicare	\$	507	\$ 1,464	\$ 651
	1.45% of wages				
5120	Ret. Health Insurance	\$	700	\$ 2,019	\$ 898
	Post Employment Health Plan (PEHP) - 2% District match				
5110	Worker's Comp. Insurance	\$	1,687	\$ 5,109	\$ 4,915
	Based on wages				
	Taxes & Benefits subtotal	\$	16,601	\$ 49,287	\$ 26,000

Swiftwater Section 209

				2021	2022		2023
Acct. No.	Description		E	udget	Budget		Budget
TRAINING	& RELATED						
6470	Travel Expenses		\$	6,000	\$ -	\$	1,500
6410	Training		\$	2,500	\$ -	\$	2,500
	\$ 1,080	Rescue 3 Operations Recert 1 Shift @ \$5	54/Person				
	\$ 504	2 New Members, 2 - SRT-1 New cert and	d 2 - SRT-A New o	ert @ \$126 e	a.		
	\$ 441	7 Members SRT-A Recert @ \$63 ea.					
		Increase for out of state training to CA					
	Training & Related subtotal		\$	8,500	\$.	. \$	4,000
	& MAINTENANCE		•	500	^	•	
6200	Equip. R&M Services		\$	500	\$.	\$	
	Repair and maintenance of ro					•	
	Repairs & Maintenance sub	total	\$	500	\$	\$	
MATERIAL	LS & SUPPLIES						
6440	Books, Publications, etc.		\$	500	\$.	\$	750
	Elevation Maps / Digital progr	ams / Regulation Manuals will need to be p	urchased and mai	ntained;		•	
6220	Operational Supplies		\$	-	\$.	\$	
	Batteries/glow sticks/Flagging						
6180	Personal Protective Equipm		\$	7,500	\$.	\$	7,500
	Dry suits, Wetsuits, Fins, Glov	es, Helmets, knives, etc.					
6190	Equipment		\$	2,500	\$.	\$	3,000
	Equipment replacement					-	
	Materials & Supplies subtot	al	\$	10,500	\$.	\$	11,250
			Γ.				
Total Expe	enditure Budget		\$	71,100	\$ 150,227	\$	86,139

Wildland:

Provides budgets for training, personal protective equipment, and equipment acquisition specific to wildland fire suppression; as well as assisting SFD residents in creating a FireWise, defensible community. Funding is also included for the annual Canyon Cleanup and assistance with fuels reduction projects on public property. Training supports District wildland fire suppression activities but also, when conditions permit, allows Sedona Fire District personnel to respond to fires outside of the district. This allows SFD personnel to gain experience in fire suppression and creates an additional revenue stream for the district.

Wildland Revenue		2021	2021 2022		
		Budget	Budget	Budget	
		\$ 500,000	\$ 500,000	\$ 500,000	

Wildland Section 210

	2021	2022	2023
	Budget	Budget	Budget
Salaries & Wages	\$ 242,975	\$ 264,254	\$ 265,159
Taxes & Benefits	\$ 114,781	\$ 128,853	\$ 153,580
Subtotal	\$ 357,757	\$ 393,106	\$ 418,739
Administration	\$ 600	\$ 600	\$ 600
Training and Related	\$ 9,100	\$ 8,500	\$ 8,500
Utilities	\$ 3,200	\$ 3,200	\$ 3,200
Repair & Maintenance	\$ 1,500	\$ 1,500	\$ 1,500
Materials & Supplies	\$ 63,650	\$ 63,750	\$ 63,750
Subtotal	\$ 78,050	\$ 77,550	\$ 77,550
Total Operating	\$ 435,807	\$ 470,656	\$ 496,289

Wildland Section 210

			2021		2022		2023
Acct. No.	Description		Budget		Budget		Budget
SALARIES	S & WAGES						
5010	Salaries and Wages	\$	30,975	\$	31,629	\$	
5000	0	¢	07.000	¢	47.005	¢	00.450
5020	Overtime	\$	27,000	\$	47,625	\$	80,159
	Coverage for training, meetings, instructing, and Engine Boss Meeting	1					
5025	Wildland Deployment Wages	\$	185,000	\$	185,000	\$	185,000
	Salaries & Wages subtotal	\$	242,975	\$	264,254	\$	265,159
	Calaries & Mages Subtotal	Ψ	242,010	Ψ	204,204	Ŧ	200,10
AXES & I	BENEFITS	Ψ	2-12,010	¥	201,201	Ŧ	200,10
AXES & I 5130	<u> </u>	\$		\$	106,362	\$	
	BENEFITS					\$	
	BENEFITS Public Safety Retirement			\$		\$	115,39
5130	BENEFITS Public Safety Retirement Operational public safety personnel retirement system	\$	94,687	\$	106,362	,	115,39
5130	BENEFITS Public Safety Retirement Operational public safety personnel retirement system PR Taxes- Medicare	\$	94,687	\$	106,362	,	115,39
5130 5070	BENEFITS Public Safety Retirement Operational public safety personnel retirement system PR Taxes- Medicare 1.45% of wages	\$	94,687 3,523	\$	106,362	\$	115,39
5130 5070	BENEFITS Public Safety Retirement Operational public safety personnel retirement system PR Taxes- Medicare 1.45% of wages Ret. Health Insurance	\$	94,687 3,523 4,860	\$	106,362	\$	115,397 3,84{ 5,300
5130 5070 5120	BENEFITS Public Safety Retirement Operational public safety personnel retirement system PR Taxes- Medicare 1.45% of wages Ret. Health Insurance Post Employment Health Plan (PEHP) - 2% District match	\$	94,687 3,523 4,860	\$ \$ \$	106,362 3,832 5,285	\$	115,397 3,845 5,303 29,035

ADMINIST	DMINISTRATION									
7170	Dues/Fees/Subscriptions	\$	250	\$ 2	50	\$	250			
	PFAC membership									
7170	Dues/Fees/Subscriptions	\$	350	\$ 3	50	\$	350			
	4 months lightning location from Vaisala									
	Administration subtotal	\$	600	\$6	00	\$	600			

TRAINING & RELATED								
6470	Wildland Deployment Expenses	\$	5,600	\$	5,000	\$	5,000	
	Mileage reimbursement for use of vehicle in the completion of Wildland Fire Defense duties. This includes							
	attendance of HOA, PFAC, PFAC training committee meetings, AZ Red Card Committee, Mapping & Assessment.							
	Mileage for BC to attend 1 professional conference/training. Increase to support inv	olven	nent in statewid	e wilc	dland			
	committee to improve operations and dispatch of AZ fire department resources.							
	Canyon Cleanup and Wildfire academy							

Wildland Section 210

	2022 2023		2021	2022	2023	
Acct. No.	Description	E	Budget	Budget	Budget	t
RAINING	& RELATED continued					
6410	Training	\$	3,500 \$	\$ 3,500	\$	3,500
	Annual Conference for Wildland Leadership/Wildfire Academy					
	Training & Related subtotal	\$	9,100	\$ 8,500	\$	8,500
JTILITIES						
6010	Utilities	\$	3,200 \$	\$ 3,200	\$	3,200
	Canyon Cleanup dumpsters					
	Utilities subtotal	\$	3,200	\$ 3,200	\$	3,200
	and MAINTENANCE					
6210	Lease Expense	\$	1,500	\$ 1,500	\$	1,500
	Backhoe and Bobcat rental for Firewise Canyon Cleanup project					
	Repair and Maintenance subtotal	\$	1,500	\$1,500	\$	1,500
MATERIAL	LS & SUPPLIES					
6440	Books, Publications, etc.	\$	900 \$,	\$	1,000
	Interagency Handbook, Fireline Handbook, Incident Response Pocket Gui	de, Firewise Put	lications, NWC	G		
	Course, Pubs and Forms.					
6200	Equipment R&M Supplies	\$	750 \$	\$ 750	\$	750
	Repair and maintenance of equipment that is needed on tools and power e	quipment.				
6150	Fire Equipment Maintenance	\$	1,000 \$	\$ 1,000	\$	1,000
	Misc. replacement hose for wildland firefighting - sizes as needed					
6180	Personal Protective Equipment	\$	6,000	+ -;	\$	6,000
	NFPA Compliant Mystery Ranch Engine Packs. These packs meet the nee					
	including a bladder bag that can be utilized during back country rescue inc	dents. This PPE	replacment, is	s similar to the		
	helmet purchase a few years ago.					
6450	Wildland Deployment Expenses	\$	50.000	\$ 50.000	\$ 5	0.000
	Costs for Travel and Equipment while crews are on deployment	T T	,		, 0	,,
6190	Small Tools & Equipment	\$	5,000	\$ 5,000	\$	5,000
	Hand Tools and fittings		- /	,		,.,.
	Materials & Supplies subtotal	\$	63,650	\$ 63,750	\$ 6	3,750
	1 1	·				, ,
Cotal Expe	enditure Budget	\$	435,807	\$ 470.656	¢ /0	6.289

Helicopter OPS: Funds the specialized equipment and training required for the six helicopter rescue technicians

Helicopter OPS 215

	2021	2022	2023
	Budget	Budget	Budget
Salaries & Wages	\$ 10,500	\$ 11,906	\$ 20,040
Taxes & Benefits	\$ 4,977	\$ 5,822	\$ 11,607
Subtotal	 \$ 15,477	\$ 17,728	\$ 31,647
Materials & Supplies	\$ 2,440	\$ 2,300	\$ 2,300
Total Operating	\$ 17,917	\$ 20,028	\$ 33,947

		2021	2022	2023
Acct. No.	Description	Budget	Budget	Budget
SALARIES	& WAGES			
5020	Overtime	\$ 10,500	\$ 11,906	20,040
	Coverage for training, meetings, Ingress and egress training in FY19/20, Includes 1	member new memb	er initial training	-
	Salaries & Wages subtotal	\$ 10,500	\$ 11,906	\$ 20,040

TAXES & I	BENEFITS				
5130	Public Safety Retirement	\$ 4,109	\$	4,809	\$ 8,721
	Operational public safety personnel retirement system		-		
5070	PR Taxes- Medicare	\$ 152	\$	173	\$ 291
	FICA Med 1.45%				
5120	Ret. Health Insurance	\$ 210	\$	238	\$ 401
	Post Employment Health Plan (PEHP) - 2% District match				
5110	Worker's Comp. Insurance	\$ 506	\$	603	\$ 2,194
	Based on wages				
	Taxes & Benefits subtotal	\$ 4,977	\$	5,822	\$ 11,607

6180	Personal Protective Equipment	\$ 2,140	\$ 2,000	\$ 2,000
	Alpha Eagle Dual Visor Flight Helmet integrated coms (one per year).			
6190	Small Tools & Equipment	\$ 300	\$ 300	\$ 300
	Radio attachments and misc equipment			
	Materials & Supplies subtotal	\$ 2,440	\$ 2,300	\$ 2,300

New Program: sUAS Funds the training, equipment, and FAA required licensing under Part 107. The small Unmanned Aerial System (sUAS) is utilized for building inspections, rescues, and other situations where improved situational awareness is needed.

sUAS Section 219

	2021		2022	2023
	Budget		Budget	Budget
Salaries & Wages	\$ 2,500	\$	4,763	\$ 8,016
Taxes & Benefits	\$ 1,181	\$	2,323	\$ 4,643
Subtotal	\$ 3,681	\$	7,086	\$ 12,659
Administration	\$ 2,500	\$	2,500	\$ 2,500
Training and related	\$ 3,500	\$	7,500	\$ 7,500
Repairs/Maintenance	\$ -	\$	-	\$ -
Materials & Supplies	\$ 1,000	\$	5,000	\$ 5,000
Subtotal	\$ 7,000	\$	15,000	\$ 15,000
Total Operating	\$ 10,681	\$	22,086	\$ 27,659

		2021		2022	2023
Acct. No.	Description	Budge	Budget Budget		Budget
SALARIES	& WAGES				
5010	Salaries and Wages				
5020	Overtime Wages	\$	2,500	\$ 4,763	\$ 8,016
	100 hours estimated hours				
	Salaries & Wages subtotal	\$	2,500	\$ 4,763	\$ 8,016

TAXES & I	BENEFITS			
5130	Public Safety Retirement	\$ 974 \$	1,917	\$ 3,489
	Operational public safety personnel retirement system			
5070	PR Taxes- Medicare	\$ 36 \$	69	\$ 116
	FICA Tax 1.45% of wages	·		
5120	Ret. Health Insurance	\$ 50 \$	95	\$ 160
	Post Employment Health Plan (PEHP) - 2% District match	·		
5110	Worker's Comp. Insurance	\$ 120 \$	241	\$ 878
	Based on wages	-		
	Taxes & Benefits subtotal	\$ 1,181 \$	2,323	\$ 4,643

			2021		2022		2023
Acct. No.	Description		Budget		Budget		Budget
ADMINIST	RATION						
7060	Outside Professional Services	\$	1,500	\$	1,500	\$	1,500
	Annual Record Management, tracking software/data collection						
7090	Registration Fees	\$	1,000	\$	1,000	\$	1,000
	FAA Registration Fee, Pilot Recert Fees						
	Administration subtotal	\$	2,500	\$	2,500	\$	2,500
	& RELATED						
6410	Training	\$	300	\$	300	\$	300
	Initial Pilot Licensing and Recertification						
6410	Training	\$	3,200	\$	7,200	\$	7,20
	Training and Education, Interagency Required Education, Skydio	training in Chico, CA					
	Training & Related subtotal	\$	3,500	\$	7,500	\$	7,50
MATERIAI	LS & SUPPLIES						
6220	Operational Supplies	\$	500	\$	2,500	\$	2,50
	Operational Supplies including new cases for drones						
6200	Equipment R&M	\$	500	\$	2,500	\$	2,50
0200	Annual Maintenance - Batteries and DJI Services						
		\$	-	\$	-	\$	
6190	Small Tools & Equipment	Ψ		Ψ		Ŧ	
6190	Small Loois & Equipment Materials & Supplies subtotal	\$	1,000	,	5,000	•	5,00

New Program: ASHER Fund training and equipment required to operate under a standardized response model to Active Shooting / Hostile Event Response(ASHER) incidents in alignment with NFPA 3000.

ASHER Section 221

	2021	2022	2023
	Budget	Budget	Budget
Salaries & Wages	\$ 5,000	\$ 4,763	\$ 8,016
Taxes & Benefits	\$ 2,357	\$ 2,318	\$ 4,643
Subtotal	\$ 7,357	\$ 7,081	\$ 12,659
Administration	\$ -	\$ -	\$ -
Training and related	\$ 2,000	\$ 2,500	\$ 2,500
Repairs/Maintenance	\$ -	\$ -	\$ -
Materials & Supplies	\$ 2,750	\$ 2,250	\$ 2,250
Subtotal	\$ 4,750	\$ 4,750	\$ 4,750
Total Operating	\$ 12,107	\$ 11,831	\$ 17,409

		2021		2022	2023
Acct. No.	Description	Budget		Budget	Budget
SALARIES	S & WAGES				
5010	Salaries and Wages	\$ -	\$	-	\$ -
5010	Salaries and Wages	\$ -	\$	-	\$ -
5020	Overtime Wages	\$ 5,000	\$	4,763	\$ 8,016
Salaries &	k Wages subtotal	\$ 5,000	\$	4,763	\$ 8,016

AXES & I	BENEFITS			
5130	Public Safety Retirement	\$ 1,945	\$ 1,913	\$ 3,489
	Operational public safety personnel retirement system	·		
5070	PR Taxes- Medicare	\$ 72	\$ 69	\$ 116
	FICA Tax 1.45% of wages	·		
5120	Ret. Health Insurance	\$ 100	\$ 95	\$ 160
	Post Employment Health Plan (PEHP) - 2% District match	·		
5110	Worker's Comp. Insurance	\$ 241	\$ 241	\$ 878
	Based on wages	·		
	Taxes & Benefits subtotal	\$ 2,357	\$ 2,318	\$ 4,643

Acot No	Description		2021	2022)23
Acct. No.	Description	В	udget	Budget	Bu	dget
ADMINIST						
7060	Outside Professional Services	\$	- \$	-	\$	
7090	Registration Fees	\$	- \$	-	\$	
	Administration subtotal	\$	- \$	-	\$	
TRAINING	& RELATED					
6410	Training	\$	2,000 \$	2,500	\$	2,500
	Training classes and Travel increase for CE, Expo with ASHER	specific course (Train The	Trainer)			
	Training & Related subtotal	\$	2,000 \$	2,500	\$	2,500
			·			
MATERIA	LS & SUPPLIES					
6220	Operational Supplies	\$	1,250 \$	1,000	\$	1,000
	Individual First Air Kits (IFAK) for every set of gear		•			
6200	Equipment R&M	\$	- \$	-	\$	
6180	Personal Protective Equipment	\$	1,000 \$	750	\$	750
	1 set of Ballistic Protective Equipment (BPE) completing the ini		,		•	
6190	Equipment	\$	500 \$	500	\$	500
	Pelican cases with the ability to hold 2 sets of BPE protecting fr	om damage and environmer	ntal hazards			
	Materials & Supplies subtotal	\$	2,750 \$	2,250	\$	2,250
REPAIR &	MAINTENANCE					
6150	Fire Equipment Maintenance	\$	- \$	-	\$	
6190	Small Tools & Equipment	\$	- \$	-	\$	
	Repairs & Maintenance subtotal	\$	- \$	-	\$	
		ΙΨ	Ψ		Ŧ	
Total Expe	enditure Budget	\$	12,107 \$	11,831	\$	17,409

Wellness:

This program is intended to improve and promote wellness and fitness for all SFD personnel and to ensure adequate equipment is available to allow operational personnel to maintain fitness requirements set forth in applicable NFPA standards. Includes budgets for training and certification for four staff Peer Fitness Trainers, gym equipment and repair, and consultation fees for the Summit Center for health/wellness sessions on an as-needed basis.

Wellness Section 216

	2021	2022	2023
	Budget	Budget	Budget
Salaries & Wages	\$ 7,500	\$ 9,525	\$ 16,032
Taxes & Benefits	\$ 3,558	\$ 4,659	\$ 9,286
Subtotal	\$ 11,058	\$ 14,184	\$ 25,318
Training and related	\$ 2,500	\$ 2,200	\$ 2,200
Repairs & Maintenance	\$ 1,500	\$ 1,500	\$ 1,500
Materials and Supplies	\$ 13,000	\$ 12,650	\$ 12,650
Subtotal	\$ 17,000	\$ 16,350	\$ 16,350
Total Operating	\$ 28,058	\$ 30,534	\$ 41,668

			2021		2022		2023
Acct. No.	Description	Budget			Budget		Budget
SALARIES	& WAGES						
5020	Overtime	\$	7,500	\$	9,525	\$	16,032
	Coverage for training, meetings, conducting functional fitness exams						
	Salaries & Wages subtotal	\$	7,500	\$	9,525	\$	16,032

5130	Public Safety Retirement	\$	2,938	\$	3,849	\$	6,977
0.00	Operational public safety personnel retirement system	•	_,	Ŧ	-,	Ŧ	
5070	PR Taxes- Medicare	\$	109	\$	138	\$	232
	1.45% of wages	·					
5120	Ret. Health Insurance	\$	150	\$	190	\$	321
	Post Employment Health Plan (PEHP) - 2% District match						
5110	Worker's Comp. Insurance	\$	361	\$	482	\$	1,756
	Based on wages						
	Taxes & Benefits subtotal	\$	3,558	\$	4,659	\$	9,286

		2021		2022	1	2023
Acct. No.	Description	Budge	t	Budget		Budget
TRAINING	& RELATED					
6470	Travel Expense	\$	1,000 \$	1,000	\$	1,000
	For Exos on 2 people and part 2 for one person + shared lodgi	ng for wellness training				
6410	Training	\$	1,500 \$	1,200	\$	1,200
	For Exos on 2 people and part 2 for one person	· · · · · · · · · · · · · · · · · · ·				
	Training & Related subtotal	\$	2,500 \$	2,200	\$	2,200
REPAIRS	& MAINTENANCE					
6200	Equip. R&M Services	\$	1,500 \$	1,500	\$	1,500
	Quarterly equipment servicing for all stations					
	Repairs & Maintenance subtotal	\$	1,500 \$	1,500	\$	1,500
MATERIA	LS & SUPPLIES					
6190	Small Tools & Equipment	\$ 1	2,500 \$	12,500	\$	12,500
	Treadmills, bikes, rowers, Cooper is working on a replacement	schedule. The goal is to have sar	ne equipm	ent at each statio	n	
	and equipment in reserve for OOS pieces.					
6440	Books, Publications, etc.	\$	500 \$	150	\$	150
6440						
6440	Books to support program goals.					

· · · · · · · · · · · · · · · · · · ·					
			A		44.000
Total Expenditure Budget	C	28 058	\$ 30,534	S	41.668
	Ψ	20,000	Ψ JU,JJT	Ψ	H 1,000
		-,	. ,		,

Fleet:

This section is charged with the responsibility of keeping SFD ambulances, fire apparatus, staff vehicles, and District generators running safely and efficiently. Budget supports parts acquisition, repair supplies, personal protective equipment, vehicle tires, and outside vehicle repair.

Goals, Objectives and Measures

Goal: Maintain the availability of the District's fleet.

Objective: Maintain the District's fleet to provide 90% uptime availability.

Measure:

	FY 2020	FY 2021	FY 2022	FY 2023
	Estimate	Estimate	Estimate	Estimate
Uptime Availability of Overall				
Fleet	95%	95%	95%	95%

Objective: Percent of preventative maintenance completed on schedule.

Measure:

	FY 2020	FY 2021	FY 2022	FY 2023
	Estimate	Estimate	Estimate	Estimate
Uptime Availability of Overall				
Fleet	95%	95%	95%	95%

			2021		2022		2023
			Budget		Budget		Budget
Salaries &	Wages	\$	72,749	\$	77,803	\$	86,143
Taxes & B	enefits	\$	19,452	\$	21,086	\$	22,423
Subtotal		\$	92,201	\$	98,889	\$	108,565
Administra	ition	\$	80	\$	80	\$	80
Training ar	nd related	\$	6,825	\$	6,000	\$ 6,0	
Repairs/Ma	aintenance	\$	105,500	\$	106,500	\$	103,500
Materials 8	& Supplies	\$	141,350	\$	149,146	\$	211,146
Subtotal		\$	253,755	\$	261,726	\$	320,726
Total Ope	rating	\$	345,956	\$	360,615	\$	429,291
			0004				
Acct. No.	Description		2021		2022		2023
	Description		Budget		Budget		Budget
	S & WAGES		00 577	•	70.400	•	04.040
5010	Salaries and Wages	\$	68,577	\$	73,423	\$	81,643
5000	Mechanic	¢	4 4 7 4	¢	4 000	¢	4 500
5020	Overtime Wages	\$	4,171	\$	4,380	\$	4,500
	As needed to get vehicles back into service		=0 = 40	•	==	•	
	Salaries & Wages subtotal	\$	72,749	\$	77,803	\$	86,143
TAXES &	BENEFITS						
5150	Other Retirement	\$	-	\$	-	\$	-
	In lieu of retirement SFD contributes 15% to 401A	· · · · ·					
5140	ASRS	\$	8,810	\$	9,655	\$	10,690
	AZ State Retirement System for admin personnel	·					
5070	PR Taxes- Medicare	\$	1,055	\$	1,128	\$	1,249
	1.45% of wages						
		•	000	•	000	•	0.4.4

289 \$

\$

309 \$

5100	Life/LTD Insurance
	Coverage for employees out of work due to medical absence, after 90 days

344

		2021	2022	2023
Acct. No.	Description	Budget	Budget	Budget
FAXES & E	BENEFITS continued			
5100	Life/LTD Insurance	\$ 68	\$ 68	\$ 68
	Based on history for full time employees and reserves with 1 year of service			
5090	Health Insurance (Dental Insurance)	\$ 468	\$ 494	\$ 494
	Self funded plan; District pays employee portion only			
5090	Health Insurance Premiums	\$ 6,809	\$ 7,326	\$ 7,32
	Insurance coverage; EAP, Health Equity fees, and FSA admin fees			
5120	Ret. Health Insurance	\$ 1,455	\$ 1,560	\$ 1,72
	Post Employment Health Plan (PEHP) - 2% District match			
5110	Worker's Comp. Insurance	\$ 124	\$ 139	\$ 15
	Based on wages			
5080	State Unemployment Ins.	\$ -	\$ -	\$
	Based on first \$7000 earned per employee + training tax			
6300	Communications			
	Fleet/Maintenance Supervisor \$25/mo. stipend			
5060	Vacation/Sick Liability	\$ -	\$ -	\$
	District buys back sick leave over the cap to reduce future liability and cost			
5060	Vacation/Sick Liability	\$ -	\$ -	\$
	For benefit hours payout when employees: retire, terminate, etc.			
7150	Uniforms	\$ 125	\$ 125	\$ 12
	Uniform Incidentals - taxable			
7150	Uniforms	\$ 250	\$ 250	\$ 25
	Reimbursed uniform allowance - non-taxable portion			
	Taxes & Benefits subtotal	\$ 19,452	\$ 21,086	\$ 22,42
ADMINIST	RATION			
7170	Dues/Fees/Subscriptions	\$ 80	\$ 80	8
	Arizona Fire Mechanics			
7090	Registration Fees	\$ -	\$ -	\$
	Government fee (\$4 each) for registration of vehicles			
	Administration subtotal	\$ 80	\$ 80	\$ 8

						2021		2022	2023
Acct. No.	Dese	cription				Budget		Budget	Budget
TRAINING	& REL	ATED							
6470	Trav	el Expen	ise			\$ 2,825	\$	2,000	\$ 2,000
6410	Traiı	ning				\$ 4,000	\$	4,000	\$ 4,000
	\$	120	\$	120	Arizona Fire Mechanics EVT				
	\$	1,430	\$	1,430	Fire Mechanics Program				
	\$	2,000	\$	2,000	EVT Certification				
	\$	450	\$	450	CA or CO Fire Mechanics				
	Traii	ning & R	elated	subtotal		\$ 6,825	\$	6,000	\$ 6,000

PAIRS	AND MAINTENANCE							
6200	Equip. R&M Services	\$	7,500	\$	8,500	\$	8,500	
	Maintenance on: Shop tools & Generators							
8030	Misc Expense	\$	-	\$	-	\$		
	Equipment repairs; construction of shelves; guardrails; equip	ment cages, etc.						
6110	Vehicles Maintenance	\$	98,000	\$	98,000	\$	95,00	
	Repair of vehicles done outside of shop due to scope of work & parts for vehicles repaired in shop.							
	Repairs and Maintenance subtotal	\$	105,500	\$	106,500	\$	103,50	

6440	Books, Publications, etc.	\$ 350	\$ 350	\$ 350
	For training and shop manuals			
6310	Computer Equipment & Support	\$ -	\$ -	\$ -
	Software for laptop computer and scanner for diagnosis of vehicles			
6100	Vehicles Fuel	\$ 106,000	\$ 100,000	\$ 162,000
	Diesel & gas for fleet & apparatus, increase yoy by 62% based on short term.			
6180	Personal Protective Equipment	\$ 1.000	\$ 1,000	\$ 1,000

			2021		2022		2023					
Acct. No.	Description	В	udget	Budget			Budget					
/IATERIAL	S & SUPPLIES continued											
6205	Shop Tools & Supplies	\$	6,000	\$	6,000	\$	6,000					
	Purchase of new air conditioning recharging unit that meets new refrigerant mandat	tes.										
	Paints, primers, lacquers, thinners, sand papers, masking tape, duct tape, spray ad	hesive,	glues, batter	y term	inal							
	cleaner & protector, penetrating lubricants, gasket sealer, silicone spray, carb cleaner, brake cleaner, windshield											
	washer, battery terminal protector, W-D 40 & other related products; soaps, squeegees, wash brushes, buckets,											
	chamois, waxes & brooms for floors; parts for in-house repairs of portable tools (generators, saws & related											
	equipment); disinfectant solutions.											
6120	Tire Replacement/Repair	\$	20,000	\$	20,000	\$	20,00					
	Replacements as needed											
6210	Lease Expense	\$	-	\$	13,796	\$	13,79					
	Enterprise Lease Agreement											
6190	Small Tools & Equipment	\$	8,000	\$	8,000	\$	8,00					
	Hand & air tools, electric screw drivers, cordless & electric drills, meters, screwdrivers, test lights, jumpers, amp											
	probe, wire cutters, pliers, wrenches, sockets, hammers, pry bars, tool boxes, torque wrenches; different types of											
	vacuum, compression, air, fluid, hydraulic, pressure, gauges & specialty tools; diagnosis scanner cartridges, data											
	links & other computer equipment.											
	Increase is related to replacement tool cabinet for shop											
	Materials & Supplies subtotal	\$	141,350	\$	149,146	\$	211,14					
		•			· · ·		· · ·					
otal Expe	enditure Budget	\$	345,956	\$	360,615	\$	429,29					

Ambulance Fleet:

Separate cost center for ambulance expenses for DHS annual reporting.

Ambulance Fleet Section 309

			2021 Budget	2022 Budget	2023 Budget
Insurance		\$	-	\$ -	\$ -
Repairs & Maintenance		\$	200	\$ -	\$ -
Materials and Supplies		\$	38,000	\$ 30,800	\$ 28,800
Total Operating		\$	38,200	\$ 30,800	\$ 28,800

		2021	2022	2023
Acct. No.	Description	Budget	Budget	Budget
INSURANC	E			
7100	Liability Insurance	\$-	\$-	\$-
	Vehicle insurance for ambulances (\$8,103 before adding/changes w/2 new ambula	nces at end of FY)		
	Insurance subtotal	\$-	\$	\$-

REPAIRS &	REPAIRS & MAINTENANCE								
8030	Misc Expense	\$	200	\$-	\$	-			
	For ambulances: construction of shelves; guardrails; equipment cages, etc.								
	Repairs & Maintenance subtotal	\$	200	\$-	\$	-			

6200	Equipment - R&M	\$	5,000	\$	5,000	\$	5,000				
	Batteries for ambulances	· · · · · ·									
6100	Vehicles Fuel	\$	-	\$	-	\$					
	Usage by ambulance's (cost center for DHS report)										
6110	Vehicles Maintenance	\$	26,000	\$	22,000	\$	20,00				
	Various oils, greases, lube gels, antifreeze, power steering fluid, hydraulic fluid, oil stabilizers, transmission fluid,										
	silicon fluid, gear fluid, solvents, diesel conditioner, fuel conditioners, brake fluid recycling, antifreeze conditioners										
	silicon fluid, gear fluid, solvents, diesel conditioner, fuel co	nditioners, brake fluid recycling,	antifreeze co	nditione							
	silicon fluid, gear fluid, solvents, diesel conditioner, fuel co for ambulances.	nditioners, brake fluid recycling,	antifreeze co	nditione							
6120		nditioners, brake fluid recycling,	antifreeze co 7,000			\$	3,80				
6120	for ambulances.	nditioners, brake fluid recycling,			ers	\$	3,80				

Operating Budget Detail Telecommunications Section 307

	2021	2022	2023
	Budget	Budget	Budget
Salaries & Wages	\$ 365,470	\$ 371,246	\$ 367,941
Taxes & Benefits	\$ 119,740	\$ 126,134	\$ 139,737
Subtotal	\$ 485,210	\$ 497,380	\$ 507,678
Administration	\$ 1,092	\$ 1,092	\$ 1,092
Training and related	\$ 10,010	\$ 10,010	\$ 10,010
Professional Services	\$ 35,000	\$ 6,000	\$ 45,000
Software & Support	\$ 248,634	\$ 219,145	\$ 262,189
Communications	\$ 95,000	\$ 95,000	\$ 97,400
Repairs/Maintenance	\$ 34,000	\$ 25,000	\$ 29,000
Materials & Supplies	\$ 188,600	\$ 165,600	\$ 142,100
Capital			
Subtotal	\$ 612,336	\$ 521,847	\$ 586,791
Total Operating	\$ 1,097,546	\$ 1,019,227	\$ 1,094,469

		2021		2022	2023
Acct. No.	Description	Budget		Budget	Budget
SALARIES	& WAGES				
5010	Salaries and Wages	\$ 355,470	\$	361,246	\$ 357,941
	Telecom Manager, Telecom Tech II (2) and User Support Lead Tech				
5020	Overtime Wages	\$ 10,000	\$	10,000	\$ 10,000
	After-hours emergency call out or special projects				
	Salaries & Wages subtotal	\$ 365,470	\$	371,246	\$ 367,941

AXES & E	BENEFITS				
5150	Other Retirement	\$	-	\$ -	\$ -
	In lieu of retirement SFD contributes 15% to 401A				
5140	ASRS	\$	44,258	\$ 46,072	\$ 45,662
	AZ State Retirement System for admin personnel				
5070	PR Taxes- Medicare	\$	5,334	\$ 5,419	\$ 5,335
	1.45% of wages	·			
5100	Life/LTD Insurance	\$	1,496	\$ 1,520	\$ 1,506
	Insurance coverage for employees out of work due to medical, afte	r 90 days			-

	2022 2023		2021	2022	2023
Acct. No.	Description		Budget	Budget	Budget
AXES & I	BENEFITS continued				
5100	Life/LTD Insurance	\$	271 \$	271	\$ 27
	Based on history for full time employees and reserves with 1 year of service		·		
5090	Health Insurance (Dental Insurance)	\$	1,872 \$	1,978	\$ 1,97
	Self funded plan; District pays employee portion only				
5090	Health Insurance Premiums	\$	52,320 \$	55,888	\$ 72,54
	Insurance coverage; EAP, Health Equity fees, and FSA admin fees				
5120	Ret. Health Insurance	\$	7,309 \$	7,425	\$ 7,35
	Post Employment Health Plan (PEHP) - 2% District match				
5110	Worker's Comp. Insurance	\$	621 \$	663	\$ 65
	Based on wages				
5080	State Unemployment Ins.	\$	- \$	-	\$
	Based on first \$7000 earned per employee + training tax				
6300	Communications	\$	2,400 \$	2,400	\$ 2,40
	3 employees x \$50 per month cell phone with data package stipend				
5060	Vacation/Sick Liability	\$	2,358 \$	2,476	\$
	District buys back sick leave to reduce future liability and cost				
5060	Vacation/Sick Liability	\$	- \$	-	\$
	For benefit hours payout when employees: retire, terminate, etc.				
7150	Uniforms	\$	500 \$	-	\$
	Uniform Incidentals - taxable				
7150	Uniforms	\$	1,000 \$	-	\$
	Reimbursed uniform allowance - non-taxable portion				
	Taxes & Benefits subtotal	\$	119,740 \$	126,134	\$ 139,73
DMINIST	RATION				
7170	Dues/Fees/Subscriptions	\$	342 \$	342	\$ 34
	\$ 92 \$ 92 APCO for Telecom Supervisor		•	1	
	\$ 250 \$ 250 Technical subscriptions - Tech Net Info subscrip	tion			
					-

750 \$

1,092 \$

\$

\$

750 \$

1,092 \$

7080

License Fees

Fees for coordinating FCC licenses
Administration subtotal

750

1,092

	2022	2023	2021 2022		2023
Acct. No.	Description		Budget Budget		Budget
TRAINING	AND RELATED)			
6470	Travel Expen	se	\$ 2,010 \$ 2,01) \$	2,010
6410	Training		\$ 8,000 \$ 8,00) \$	8,000
	Courses/contin	nued education	k Osha Certs		
	Training & Re	elated subtotal	\$ 10,010 \$ 10,01) \$	10,010

PROFESSIO	-	-	-							
7060	Out	side Prof	essi	onal Service	s \$	35,000	\$	6,000	\$	45,000
	Sup	port due t	o tur	nover						
7050	Leg	al Service	es	\$	-	\$	-			
	Tow	er Site Co	ontra	cts					-	
6315	Con	nputer So	oftwa	are & Suppo		248,634	•	219,145	\$	262,189
Telecom	\$	2,200	\$		Barracuda SPAM filtering software renewal (Spam and		asures	s)		
Telecom	\$	350	\$		Blue Host - website outsourcing External website hosti	ng)				
Telecom	\$	13,000	\$		CISCO Networking & Phones (VOIP phones systems)					
Admin	\$	175	\$		Constant Contact (emailing board agenda's and extern					
Telecom	\$	1,300	\$		Email archiver - software updates (used to ensure rete		is are	met)		
Operations	\$	-	\$		Firestats (Data Analytics, ending in 1/2021 with upgrad	le of ESO)				
Telecom	\$	3,100	\$		Fortigate Firewall support (Internet Security)					
Operations	\$	-	\$		Best Lock Systems (Station Security System)					
Telecom	\$	1,800	\$	1,800	Helpdesk software (used to track service tickets)					
Telecom	\$	3,000	\$		Maas 360 (used to sync all phones and ipad uploads)					
Telecom	\$	21,500	\$		MicrosoftOffice/Server Enterprise Lic					
Telecom	\$	1,400	\$		Network Solutions - (Domain and DNS support)					
Telecom	\$	1,505	\$		NOD32 - Anti-Virus (Malware Protection)					
Telecom	\$	420	\$		Pagegate (Sirens and Station Alerting)					
Telecom	\$	440	\$		PRTG (Network Diag software)					
Telecom	\$	1,500	\$		Ruckus Wireless - (Secure Internal SFD WIFI)					
Telecom	\$	1,000	\$		Solar Winds - fault logging					
Telecom	\$	764	\$		Spectracom (network timing)					
Telecom	\$	1,800	\$		SYNAPPS - phone intercom and paging					
Operations	\$,	\$	46,275						
Telecom	\$	5,600	\$	7,000	Zoom Teleconferencing					

		2022		2023		2021		202	2	2023						
Acct. No.	Des	cription				Budget		Budg	get	Budget						
PROFESSIO	NAL	SERVIC	ES co	ntinued												
6315	Com	puter Sc	oftware	e & Suppo	rt											
Admin	\$	-	\$	12,000	Ambulance Billing Software; TriZetto EDI (electronic	claims)										
Admin	\$	-	\$	3,033	ESO Ambulance Billing Module (Would replace Triz	Zetto EDI)										
Finance	\$	4,100	\$	4,100	Bellwether - Purchase Order System	her - Purchase Order System										
Telecom	\$	700	\$	700	Bridge Comm BOC (computerized phone attendant)											
Admin	\$	20,000	\$	20,000	Envisio Strategic Planning Software											
Operations	\$	26,439	\$	29,840	ESO EPCR, RMS and Occupancy (Will replace Fire	house)										
Telecom	\$	10,000	\$	-	CUCM License (Device license for VOIP)											
Operations	\$	16,259	\$	10,202	Lexipol - Policy Management Software (Increase for	employee han	dbook a	add)								
Telecom	\$	5,000	\$	5,000	Omnitronics network bridge support (for connecting	radios to dispa	tch)									
Telecom	\$	1,100	\$	1,100	OpManager (network monitoring and fault detection))										
Operations	\$	2,400	\$	3,600	ESO Assent Management -Replace PS Trax- Opera	tions Report T	racking	System								
Finance	\$	2,030	\$	2,030	QuickBooks											
Telecom	\$	1,000	\$		Radio Programming Software (for config and progra	mming)										
Fleet	\$	-	\$	3,720	RTA Veh Maintenance Software											
Telecom			\$	2,600	Softwright TAP software											
Telecom	\$	5,000	\$	5,000	Server Lic (License not covered under Microsoft Agr	eement)										
CRR	\$	100	\$		TLM CPR Support Software											
Operations	\$	7,979	\$		FireRescue1 for Admin and Ops (Online mandated t		rt tracki	ng)								
Operations	\$	909	\$	909	ESO interface with FireRescue1 (Req until ESO tran	sition 1/2021)										
Operations	\$	6,600	\$	8,338	ESRI Software Renewal (Arcview Online Mapping)											
Operations	\$	2,400	\$	2,400	Twillo (RMS for WFTS)											
Operations			\$	8,400	Blue Card Software renewal											
Operations	\$	-	\$	3,500	Blue Card Initial Training cost per person \$350 x 10	members										
	Prof	essional	Servio	ces subtot	al	\$ 283	,634 \$	5 1	225,145	\$ 307,189						

UTILITIES	AND COMMUNICATIONS				
6300	Communications	\$	95,000 \$	S 95,000	\$ 97,400
	Telephone System, Cellular Phones, & Air Cards		· · ·		
	Utilities and Communications subtotal	\$	95,000 \$	95,000	\$ 97,400
REPAIRS	& MAINTENANCE				
6200	Equipment R&M	\$	- \$	-	\$ 15,000
	Equipment to be repaired/sent out to vendor	-			

	Εqι	ipment to	be re	epaired/sent	out to vendor				
6305	IT S	ervices R	R&M			\$	34,000	\$ 25,000	\$ 14,000
	\$	6,000	\$	5,000	Supplies - parts for in-house repairs				
	\$	9,000	\$	5,000	For radio repairs; computer network repair and mair	ntenanc	e		
	\$	4,500	\$	1,500	Replacement batteries and radio parts				
	\$	5,500	\$	2,500	On-hand supplies to repair/maintain computer netw	ork			
	Rep	airs & Ma	ainten	ance subto	otal	\$	34,000	\$ 25,000	\$ 29,000

6440	Boo	ks, Publ	icatio	ons, etc.		\$	100	\$ 100	\$ 100
	Refe	rence ma	aterial	s for Radio	Fech's				
6100	Veh	icles Fue	əl			\$	-	\$ -	\$ -
	Fuel	for teleco	om ve	hicles					
6180	Pers	onal Pro	tectiv	/e Equipme	nt	\$	500	\$ 500	\$ 500
		es, eye p							
6310	Com	puter Ec	luipm	ent & Supp		\$	188,000	\$ 165,000	\$ 141,500
	\$	-	\$	-	Electronic door locks at various stations (to add 4 +	- 2 spa	ares)		
	\$	15,000			Upspeed LAN add fiber deployment				
	\$	15,000		10,000	Replace aging antennas at Schebly, Mingus and S	tation	#3		
	\$	-	\$		AWOS Airport Improvement				
	\$	20,000			Replace apparatus radios				
	\$	15,000			Simulcast support plan items Ch3 - Year 2 of 5 for	Upgra	de		
	\$	25,000			Scheduled replacement servers and laptops				
	\$	4,000			Scheduled replacement monitors				
	\$	12,000			Replacement cycle infrastructure Mt-4E (Current M	lt-3 out	t of life)		
	\$	5,000	•		Scheduled Desktop PC Replacements				
	\$	8,000	•		Scheduled replacement DC Power Plant batteries				
	\$	5,000	•		Cisco Critical spares - for redundency of essential	functio	ons		
	\$	12,000			Headsets, pagers, mobile equipment				
	\$	5,000		,	Site infrastructure parts				
	\$	4,000		· · · · · · · · · · · · · · · · · · ·	Misc. computer hardware				
	\$	10,000		25,000	Enhance North Canyon Radio system - Overlook				
	\$	5,000		-	Tower Rent North Canyon				
	\$	5,000			Apparatus Phones				
	\$	-	\$		iPads for Board				
	\$	-	\$		New Vehicle radios & replacements	1.			
				ies subtota		\$	188,600	165,600	\$ 142,100
otal Expe	enditur	e Budge	t			\$	1,097,546	\$ 1,019,227	\$ 1,094,469

GIS: Geographical Information System

Which provides analytical services using the District's ESRI Geographic Information System (GIS). Collects, analyzes and digitizes spatial and tabular data to produce maps and related products. Tests hypothesis and provides conclusions based on quantifiable data. Establishes trends. Creates database queries, ensures data integrity by performing continuous maintenance activities. Performs model building for repetitive tasks. Mines pertinent data, analyzes results and provides recommendations for District expansion, improvement or restructure.

GIS 217

1				2021	2022		2023
				Budget	Budget		Budget
Salaries & V	Wages		\$	66,466	\$ 70,697	\$	78,612
Taxes & Be	enefits		\$	19,046	\$ 19,899	\$	21,202
Subtotal			\$	85,512	\$ 90,597	\$	99,814
Training & F	Related		\$	8,849	\$ 8,845	\$	8,845
Professiona	al Services		\$	-	\$ -	\$	-
Repair & Ma			\$	700	\$ 1,100	\$	1,100
Materials &	Supplies		\$	2,118	\$ 1,850	\$	1,850
Subtotal			\$	11,667	\$ 11,795	\$	11,795
Total Opera	ating		\$	97,179	\$ 102,392	\$	111,609
				2021	2022		2023
Acct. No.	Description			Budget	Budget		Budget
SALARIES	& WAGES						
	U HAOLO						
5010	Salaries and Wages		\$	66,466	\$ 70,697	\$	78,612
5010			\$	66,466	\$ 70,697	\$	78,612
5010	Salaries and Wages	otal	\$ \$	66,466 66,466		\$ \$	78,612 78,612
	Salaries and Wages 1 GIS Technician Salaries & Wages subto	otal				,	
5010 TAXES & B	Salaries and Wages 1 GIS Technician Salaries & Wages subto	otal				,	
	Salaries and Wages 1 GIS Technician Salaries & Wages subto BENEFITS Other Retirement					,	
TAXES & B	Salaries and Wages 1 GIS Technician Salaries & Wages subto BENEFITS Other Retirement	otal contributes 15% to 401A				,	
TAXES & B	Salaries and Wages 1 GIS Technician Salaries & Wages subto BENEFITS Other Retirement				\$	\$	

GIS	21	7
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			2021	2022	2023
Acct. No.	Description		Budget	Budget	Budget
TAXES & E	BENEFITS continued				
5070	PR Taxes- Medicare	\$	964	\$ 1,025	\$ 1,140
	1.45% of wages		•	•	
5100	Life/LTD Insurance	\$	280	\$ 298	\$ 331
	Coverage for employees out of work due to medical absence, after 90 days				
5100	Life/LTD Insurance	\$	68	\$ 68	\$ 68
	Based on history for full time employees and reserves with 1 year of service				
5090	Health Insurance (Dental Insurance)	\$	468	\$ 494	\$ 494
	Self funded plan; District pays employee portion only				
5090	Health Insurance Premiums	\$	6,800	\$ 7,326	\$ 7,326
	Insurance coverage; EAP, Health Equity fees, and FSA admin fees				
5120	Ret. Health Insurance	\$	1,329	\$ 1,414	\$ 1,572
	Post Employment Health Plan (PEHP) - 2% District match				
5110	Worker's Comp. Insurance	\$	113	\$ 126	\$ 140
	Based on wages				
5080	State Unemployment Ins.	\$	-	\$ -	\$ -
	Based on first \$7000 earned per employee + training tax				
6300	Communications		600	\$ -	\$ -
5060	Vacation/Sick Liability	\$	-	\$ -	\$ -
	District buys back sick leave over cap to reduce future liability and cost				
5060	Vacation/Sick Liability	\$	-	\$ -	\$ -
	Paid benefit hours when employee terminates, retires				
7150	Uniforms	\$	125	\$ 125	\$ 125
	Uniform Incidentals - taxable	•			
7150	Uniforms	\$	250	\$ 250	\$ 250
	Reimbursed uniform allowance - non-taxable portion				
	Taxes & Benefits subtotal	\$	19,046	\$ 19,899	\$ 21,202

GIS 217			2021	2022	2023
			Budget	Budget	Budget
TRAINING	& RELATED		Badget	Baagot	Badgot
6470	Vehicle Other	\$	-	\$ - \$	
	Mileage reimbursement when district vehicle is not available; parking fees				
FRAINING	& RELATED continued				
6470	Travel Expenses	\$	6,604	\$ 6,600 \$,
6410	Training	\$	2,245	\$ 2,245 \$	2,24
	250 \$ 250 AZ Geographic Info Council Symposium - 3-4 days	6			
	495 \$ 495 American Association of Geographers- 5 days				
	1500 \$ 1,500 ESRI instructor led courses in Pro, Fire, Public Sat	ety 2 d	ays/3 nights		
	Training & Related subtotal	\$	8,849	\$ 8,845 \$	8,84
6200	Equip. R&M Services	\$	700	\$ 1,100 \$	1,10
	Plotter annual basic maintenance does not include additional significant repairs		1		
	Repair and Maintenance subtotal	\$	700	\$ 1,100 \$	1,10
	_S AND SUPPLIES				
6440	Books, Publications, etc.	\$	300	\$ 50 \$	5
	Reverse phone number directory				
7140	Printing & Reproduction	\$	1,818	\$ 1,800 \$	1,80
	GIS/Mapping ink and supplies				
	Materials and Supplies	\$	2,118	\$ 1,850 \$	1,85
	enditure Budget	\$	97,179	102,392 \$	111,60

Reserves/Capital Budget Detail

Reserves/Capital/Debt Service 601

		2021	2022	2023
		Budget	Budget	Budget
Oper. Cash Reserves	\$	-	\$-	\$-
Reserves subtotal	\$	-	\$-	\$-
	· · · · · ·			
Debt Service Pymts.	\$	279,683	\$ 274,598	\$ 259,444
Capital subtotal	\$	279,683	\$ 274,598	\$ 259,444
Total Budget	\$	279,683	\$ 274,598	\$ 259,444

Capital Improvement Plan	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Debt Service											
Station #6 Debt Service	259,345	259,345									
Stryker Power-Pro XT Cots (6)											
Zoll X Series Monitor/Defib's (13)											
Station 4	-	-	730,000	730,000	730,000	730,000	730,000	730,000	730,000	730,000	730,000
Station 5	-	-	40,000		500,000	500,000	500,000	500,000	500,000	500,000	500,000
IT Infrastructure**		740,000	740,000	740,000	740,000	740,000	740,000	740,000	740,000	740,000	740,000
Subtotal Debt Service:	259,345	999,345	1,510,000	1,470,000	1,970,000	1,970,000	1,970,000	1,970,000	1,970,000	1,970,000	1,970,000
Capital items are scheduled on list and moved to Debt											

Stations New/Replacement											
Station 1 AC	80,000										
Station 1 Shift Quarter AC & Refirb		250,000									
Station 1 Refurbishment								1,000,000			
Station 1 Fleet Maintenance											
Station 3 Site Improvements		75,000	100,000								
Station 3 Refurbishment										1,000,000	
Station 4 Annex - Remodel Upstairs	70,000										
Subtotal Station Replacement:	150,000	325,000	100,000	-	-	-	-	1,000,000	-	1,000,000	-
					•						

Capital Improvement Plan		2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Apparatus & Vehicles												
	SHOP NUME	BERS										
Ambulance Re-chassis 511	16-3						210,000					
Ambulance Re-chassis 512 WC	05-3							210,000				
Ambulance Re-chassis 531	13-2											
Ambulance Re-chassis 532	08-2		180,000						210,000			
Ambulance Re-chassis 542	08-1			180,000								
Ambulance Re-chassis 541	16-2						210,000					
Ambulance Re-chassis 561	09-2											
New Ambulance (Replace A-512)								210,000				
New Ambulance									250,000			
New Ambulance												
New Ambulance												
		RS										
Engine 511	14-1					800,000						
Engine 531	17-5								800,000			
Engine 541	00-2	720,000										
Engine 551	09-1				800,000							
Engine 561	00-3	720,000										
Reserve Fire Engine	04-1											
Heavy Rescue 531	92-1											
Ladder Truck 511	07-7						1,000,000					
	SHOP NUMBE	RS										
Type 3 Engine 533	99-1											
Type 3/1 Engine 563 (BackupE551)	99-2											
		RS										
Type 6** Engine 516	98-2		140,000									
Type 6** Engine 546	08-4							160,000				
		RS										
WT 511	99-3		240,000									
WT 531	99-4			250,000								
WT 551	99-5				260,000							
		RS										
Light Rescue 531	98-1	120,000										

Capital Improvement Plan		2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
SHOP NUMBERS												
Command Staff Vehicles** CRM504	05-4								55,000			
Command Staff Vehicles CRM505	06-1								55,000			
Command Staff Vehicles AC	16-1	85,000						85,000				
Command Staff Vehicles DC	07-6									65,000		
Command Staff Vehicles FC	13-3									65,000		
Battalion Chief	14-2											
Staff Vehicles CRM/CIP	07-5		55,000				55,000					
Training Staff Vehicle	17-2								55,000			
TeleCom #1	13-1			55,000								
TeleCom #2	17-1							55,000				
TeleCom #3	17-3							55,000				
TeleCom #4 (IT)	20-1											
Telecom #4 Replace (IT)												
Fleet Maint Vehicle	05-1		55,000									
Utility Vehicles* Wildland P/U	00-1					55,000						
Utility Vehicles* Wildland P/U	16-1											
Utility Vehicles* Wildland P/U	05-2			55,000								
Utility Vehicles* Wildland P/U	08-5		70,000									
Utility Vehicles* Wildland P/U (NEW)												
Polaris Rangers TR-531	16-4											
Polaris Rangers TR-541	15-1											
CanAm TR-511	21	40,000										
CanAm REM/TeleCom w/ Trax	21	45,000										
Polaris Rangers TR-542 (2-person)	07-1											
Subtotal Apparatus & Vehicles:		1,730,000	740,000	540,000	1,060,000	855,000	1,475,000	775,000	1,425,000	130,000	0	0

Capital Improvement Plan	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Equipment/Projects - Telecom			-								
Channel 3 simulcast upgrade											
Channel 1 & 6 Simulcast upgrade											
CAD Mirror Server Partnership											
Station Alerting Update											
Microwave System Replacement											
Storage Server Backup											
Radio Infrastructure Phased Upgrade											
LAN-WAN Up Speed Fiber											
Rectifier Replacement											
Email System Upgrade											
Radio Traffic Logging											
5G LTE Vehicle Routers											
WiFi Upgrade (Wireless LAN)											
Network Switch and Router Upgrades											
Squaw Peak to Schnebly Hill Microwave											
Indian Point Radio Location											
Network Fault Monitoring											
IT Placeholder											
Evacuation Siren Horns and Rotors	50,000										
Mobile Radios for Fire Units		50,000									
Records Management Upgrade					50,000						
Phone System Upgrade	60,000				-						
MDT Tablet Updates		60,000				60,000					
Door Lock System Upgrade			25,000								
MPR AV Equipment		45,000									
Subtotal TeleCom Equipment/Projects:	110,000	155,000	25,000	-	50,000	60,000	-	-	-	-	-
Equipment/Projects - Logistics											
Zoll Monitor			60,000	60,000	60,000	60,000	60,000	60,000	60,000		
Rescue Air Bags			8,500		8,500						
Thermal Image Camera		13,000		13,000		13,000					
LDH 4" fire hose						20,000	20,000	20,000			
Rescue Tools	35,000	35,000									
Knox Box Core Replacements	10,000										
SCBA's - L/P 3 years		800,000									
Breathing Air Compressor			75,000								
iPlan Table	15,885										
Floor Buffing Units (2)	6,000										
KIP 2300 Plans & Doc Scanner		14,280									
Subtotal Logistics Equipment/Projects:	66,885	862,280	143,500	73,000	68,500	93,000	80,000	80,000	60,000	-	-

Capital Improvement Plan		2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Summary												
Debt Service ****		259,345	259,345	770,000	730,000	1,230,000	1,230,000	1,230,000	1,230,000	1,230,000	1,230,000	1,230,000
Debt Service Capital			740,000	740,000	740,000	740,000	740,000	740,000	740,000	740,000	740,000	740,000
Stations Repair/Remodel		150,000	325,000	100,000	0	0	0	0	1,000,000	0	1,000,000	0
Apparatus & Vehicles		1,730,000	740,000	540,000	1,060,000	855,000	1,475,000	775,000	1,425,000	130,000	0	0
Equipment/Projects - Telecom		110,000	155,000	25,000	0	50,000	60,000	0	0	0	0	0
Equipment/Projects - Logistics		66,885	862,280	143,500	73,000	68,500	93,000	80,000	80,000	60,000	0	0
Total Capital Expenditures		2,316,230	3,081,625	2,318,500	2,603,000	2,943,500	3,598,000	2,825,000	4,475,000	2,160,000	2,970,000	1,970,000
Capital Fund Expenditures		2,056,885	2,822,280	1,548,500	1,873,000	1,713,500	2,368,000	1,595,000	3,245,000	930,000	1,740,000	740,000
Beginning Reserve Fund Balance	3,483,639											
PROPOSED CAPITAL FUNDING (CF)		2,000,000	1,200,000	1,300,000	1,400,000	1,450,000	1,450,000	1,450,000	1,450,000	1,450,000	1,450,000	1,450,000
PROPOSED CRF ACCUM VAR		3,426,754	1,804,474	1,555,974	1,082,974	819,474	(98,526)	(243,526)	(2,038,526)	(1,518,526)	(1,808,526)	(1,098,526)

** Preliminary reports from the IT Assessment indicate significant software, hardware, and infrastructure updates will be required to maintain service. We've estimated an annual debt service placeholder over the next 10 years in the capital plan to account for the anticipated expense.

**** Debt Service is a General Fund Expense-Includes Stations 4 and 5 construction lease/purchase expenses